

## Toyota European Manufacturing Companies

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|---|
| Toyota Motor Manufacturing UK           |
| Toyota Motor Manufacturing France       |
| Toyota Motor Manufacturing Poland       |
| Toyota Motor Manufacturing Turkey       |
| Toyota Motor Russia                     |
| Toyota Caetano Portugal                 |
| Toyota Peugeot Citroën Automobile Czech |

## Toyota Motor Manufacturing (UK) Ltd

|   |                               |
|---|-------------------------------|
| Total investment for both plants<br>(incl. ongoing & planned) | £2.75 billion                 |
| Employees   | 3,127 (Burnaston and Deeside) |

### PASSENGER CAR PLANT

|                         |   |                      |
|-------------------------|---|----------------------|
| Facility                | Toyota Motor Manufacturing (UK) Ltd                                     |                      |
| Location                | Burnaston, Derbyshire   |                      |
| Site Area               | 2.35 million m <sup>2</sup>   |                      |
| Start of Production     | 16 December 1992  |                      |
| Models Produced         | Corolla Hatchback<br>Corolla Touring Sports                             |                      |
| Manufacturing Processes | Pressing of body panels, welding, painting, plastic mouldings, assembly |                      |
| Production Capacity     | 155,000 vehicles per year   |                      |
| 2019 Production         | Corolla Hatchback:  | 75,204 units         |
|                         | Corolla Touring Sports:   | 72,902 units         |
|                         | <i>Total:</i>   | <i>148,106 units</i> |

### ENGINE PLANT

|                         |  |  |
|-------------------------|--|--|
| Facility                | Toyota Motor Manufacturing (UK) Ltd                |  |
| Location                | Deeside, Flintshire, North Wales                   |  |
| Site Area               | 0.48 million m <sup>2</sup>                        |  |
| Start of Production     | 08 September 1992                                  |  |
| Engines Produced        | VVTI-L petrol engines : 1.6L, 1.8L, 1.8L<br>Hybrid |  |
| Manufacturing Processes | Machining, assembly, testing, aluminium casting    |  |
| 2019 Production         | 308,269 engines and 12,996 CKD                     |  |

## Toyota Motor Manufacturing France SAS

|  |  |                 |
|--|--|-----------------|
| Facility                                   | Toyota Motor Manufacturing France SAS  |                 |
| Location                                   | Parc d'Activités de la Vallée de l'Escaut Sud, BP16, 59264 Onnaing<br>near Valenciennes, Nord Prefecture, France |                 |
| Site Area                                  | Total area of site: 233 hectares<br>Total building area: 170,000 m <sup>2</sup>                                  |                 |
| Date of Establishment                      | October, 1998  |                 |
| Start of Production                        | Jan, 2001  |                 |
| Total investment (incl. ongoing & planned) | €1.1 billion   |                 |
| Models Produced                            | Toyota Yaris 3 <sup>rd</sup> generation<br>Toyota Yaris Hybrid   |                 |
| Maximum Production Capacity                | 270,000 vehicles per year  |                 |
| 2019 Production                            | Yaris  | 224,073 units   |
|  | Cumulative figure (2001 - 2019):   | 3,800,000 units |
| Employees                                  | 4368 (3200 permanent contract)   |                 |

## Toyota Motor Manufacturing Poland Sp.z.o (TMMP)

|   |                                |
|---|--------------------------------|
| Total investment for both plants<br>(incl. ongoing & planned) | €1055 million                  |
| Employees   | 2,500 (interims not included)* |
| Share Distribution  | TME 94,35%. Aisin AI 5,65%     |

### ENGINE & TRANSMISSION PLANT

|                       |  |
|-----------------------|--|
| Location              | Walbrzych, Dolnoslaskie Province, Poland   |
| Site Area             | Approx. 520,000 m <sup>2</sup>   |
| Floor Space           | Approx. 100,000 m <sup>2</sup>   |
| Date of Establishment | Sep, 1999  |
| Start of Production   | Apr, 2002  |
| Engines Produced      | 1.0-litre gasoline engines for:<br>- TPCA (Toyota Peugeot Citroën Automobile Czech): AYGO<br>- TMMF (Toyota Motor Manufacturing France): Yaris |

|                                     |   |
|-------------------------------------|---|
| Transmissions & Transaxles Produced | Manual transmissions for vehicles with 1.0-litre to 1.8-litre engines for:<br>- TPCA: AYGO.<br>- TMMF: Yaris<br>- TMUK: Corolla<br>- TMMT: Corolla & C-HR<br>- TSAM: Corolla<br>Multi-mode transmissions M-MT for:<br>- TPCA: AYGO.<br>- TMMF: Yaris<br>Hybrid transaxles for:<br>- TMUK: Corolla<br>- TMMT: Corolla & C-HR |
|-------------------------------------|---|

|                     |                                    |                        |
|---------------------|------------------------------------|------------------------|
| Production Capacity | Engines:                           | 258,000 units per year |
|                     | Manual transmissions:              | 633,000 units per year |
|                     | Hybrid transaxles                  | 175,000 units per year |
| Production CY 2019  | Transmissions & hybrid transaxles: | 520,000 units          |
|                     | Engines:                           | 255,000 units          |

### ENGINE PLANT

|                       |   |
|-----------------------|---|
| Location              | Jelcz-Laskowice, Dolnoslaskie Province, Republic of Poland  |
| Site Area             | Approx. 300,000 m <sup>2</sup>  |
| Floor Space           | Approx. 49,000 m <sup>2</sup>   |
| Date of Establishment | October, 2002   |
| Start of Production   | March, 2005   |
| Engines Produced      | <b>1.5-litre gasoline engines for:</b><br>- TMMF: Yaris<br><b>2.0-litre TNGA gasoline engines for:</b><br>- TMUK: Corolla<br>- TMMT: C-HR<br>- TMR-SP: RAV4 |
| Production Capacity   | 309,000 units per year (after implementation of 1.5 TNGA engine)  |
| Production CY 2019    | 117,500 units   |

## Toyota Motor Manufacturing Turkey, INC. (TMMT)

|   |   |               |
|---|---|---------------|
| Facility                                | Toyota Motor Manufacturing Turkey, Inc. |               |
| Location                                | Arifiye / Adapazari, Turkey             |               |
| Site Area                               | 917,000 m <sup>2</sup>                  |               |
| Floor Space                             | 225,500 m <sup>2</sup>                  |               |
| Date of Establishment                   | Jul, 1990                               |               |
| Start of Production                     | September, 1994                         |               |
| Investment<br>(incl. ongoing & planned) | €2.08 billion                           |               |
| Share Distribution                      | TME 90% ; Mitsui & Co., Ltd. 10%        |               |
| Models Produced                         | Corolla Sedan, Toyota C-HR              |               |
| Production Capacity                     | 280,000 per year                        |               |
| 2019 Production                         | C-HR                                    | 162,444 units |
|   | Corolla Sedan                           | 89,484 units  |
|   | Total:                                  | 251,928 units |
| Employees                               | 5430                                    |               |

## 000 Toyota Motor (TMR Saint Petersburg)

|                                |   |  |
|--------------------------------|---|--|
| Facility                       | 000 Toyota Motor  |  |
| Location                       | 196626, Russia, Saint Petersburg, Posyolok Shushary, Sofiyskaya street, 115 A |  |
| Site Area                      | 224 ha  |  |
| Date of Establishment          | May, 2005   |  |
| Start of Production            | Dec, 2007   |  |
| Investment (ongoing & planned) | Sep 2019 - 34,3 bln. Rub.   |  |
| Share structure                | 100% owned by TME   |  |
| Models Produced                | Camry, RAV4   |  |
| Production capacity            | 100,000 units per year  |  |
| 2019 Production                | 74 669 units  |  |
| Employees                      | 2 250   |  |

## Toyota Caetano Portugal S.A.

|   |                        |  |
|---|------------------------|--|
| Location                                    | Ovar, Portugal         |  |
| Site Area                                   | 310,618 m <sup>2</sup> |  |
| Date of Establishment & Start of Production | 1971                   |  |
| Investment                                  | €45.8 million          |  |
| Share Distribution                          | TME 27% - Others 73%   |  |
| Models Produced                             | Land Cruiser           |  |
| Employees                                   | 179                    |  |
| 2019 production                             | 2393                   |  |

## Toyota Peugeot Citroën Automobile Czech (TPCA)

|                       |   |  |
|-----------------------|---|--|
| Facility              | Toyota Peugeot Citroën Automobile Czech (TPCA)  |  |
| Location              | Kolin, Czech Republic (60 km east from Prague)  |  |
| Area of Site          | 124 ha  |  |
| Start of Production   | 28.2.2005   |  |
| Investment            | €1.1 billion (50/50 joint venture Toyota/PSA Peugeot Citroën)                                     |  |
| Models Produced       | Toyota AYGO, Peugeot 108, Citroën C1 to be fitted with the latest 1.0-l gasoline engines (Toyota) |  |
| Details of Operation  | Vehicle manufacturing plant (press, body, paint and assembly processes)                           |  |
| 2018 Total Production | 210 121 units   |  |
| 2019 AYGO Production  | 98 873 units  |  |
| Employees             | 2400 (interims included)  |  |