### **Toyota European Manufacturing Companies**

Toyota Motor Manufacturing UK Toyota Motor Manufacturing France

Toyota Motor Manufacturing Poland

Toyota Motor Manufacturing Turkey

Toyota Motor Russia

Toyota Caetano Portugal

Toyota Peugeot Citroën Automobile Czech

# Toyota Motor Manufacturing (UK) Ltd

| Total investment for both plants | €3.7 billion  |               |
|----------------------------------|---|---------------|
| (incl. ongoing & planned)        |   |               |
| Employees                        | 2,811 (plus 307 interims)   |               |
| ASSENGER CAR PLANT               |   |               |
| Facility                         | Toyota Motor Manufacturing (UK) Ltd                                     |               |
| Location                         | Burnaston, Derbyshire   |               |
| Site Area                        | 2.35 million m <sup>2</sup>   |               |
| Start of Production              | 16 December 1992  |               |
| Models Produced                  | Toyota Avensis 4-door & Wagon   |               |
|                                  | Toyota Auris 5-door, Wagon & Hybrid Synergy Drive                       |               |
| Manufacturing Processes          | Pressing of body panels, welding, painting, plastic mouldings, assembly |               |
| Production Capacity              | 187,000 vehicles per year   |               |
| 2016 Production                  | Auris:  | 58,446 units  |
|                                  | Auris Hybrid:   | 86,228 units  |
|                                  | Avensis:  | 35,751 units  |
|                                  | Total:  | 180,425 units |
| NGINE PLANT                      |   |               |
| Facility                         | Toyota Motor Manufacturing (UK) Ltd                                     |               |
| Location                         | Deeside, Flintshire, North Wales  |               |
| Site Area                        | 0.48 million m <sup>2</sup>   |               |
| Start of Production              | 08 September 1992   |               |
| Engines Produced                 | VVT-I engines: 1.6L, 1.8L, 1.8L Hybrid                                  |               |
| Manufacturing Processes          | Machining, assembly, testing, aluminium casting                         |               |
| 2016 Production                  | 239,540 (plus 42,978 components) per year                               |               |

#### Toyota Motor Manufacturing France SAS

| Facility                    | Toyota Motor Manufacturing France SAS  |                 |
|-----------------------------|--|-----------------|
| Location                    | Parc d'Activités de la Vallée de l'Escaut Sud, BP16, 59264 Onnaing<br>near Valenciennes, Nord Prefecture, France |                 |
| Site Area                   | Total area of site: 233 hectares   |                 |
|                             | Total building area: 170,000 m²  |                 |
| Date of Establishment       | October, 1998  |                 |
| Start of Production         | Jan, 2001  |                 |
| Total investment            | €1.1 billion   |                 |
| (incl. ongoing & planned)   |  |                 |
| Models Produced             | Toyota Yaris 3 <sup>rd</sup> generation  |                 |
|                             | Toyota Yaris Hybrid  |                 |
| Maximum Production Capacity | 270,000 vehicles per year  |                 |
| 2016 Production             | Yaris  | 237,851 units   |
|                             | Cumulative figure (2001 - 2016):   | 3,120,827 units |
| Employees                   | Around 3,000 permanent contracts (plus around 900 temporary contracts, as of end Dec 2016)                       |                 |

| Toyota Motor Manufa              | acturing Poland Sp.z  | o.o (TMMP)                     |  |
|----------------------------------|---|--------------------------------|--|
| Total investment for both plants |   |                                |  |
| (incl. ongoing & planned)        | €1055 million   |                                |  |
| Employees                        | 1,968 (interims not included)*  |                                |  |
| Share Distribution               | TME 94,35%. Aisin AI 5,65%  |                                |  |
| ENGINE & TRANSMISSION PLAN       | т   |                                |  |
| Location                         | Walbrzych, Dolnoslaskie Province, Poland  |                                |  |
| Site Area                        | Approx. 520,000 m <sup>2</sup>  | Approx. 520,000 m <sup>2</sup> |  |
| Floor Space                      | Approx. 100,000 m <sup>2</sup>  | Approx. 100,000 m <sup>2</sup> |  |
| Date of Establishment            | Sep, 1999   |                                |  |
| Start of Production              | Apr, 2002   |                                |  |
| Engines Produced                 | 1.0-litre gasoline engines for:<br>- TPCA (Toyota Peugeot Citroën<br>- TMMF (Toyota Motor Manufactu   |                                |  |
| Transmissions Produced           | Manual transmissions for vehicles with 1.0-litre to 1.8-litre engines for:<br>- TPCA: AYGO.<br>- TMMF: Yaris<br>- TMUK (Toyota Motor Manufacturing UK): Auris and Avensis,<br>- TMMT (Toyota Motor Manufacturing Turkey): Corolla & C-HR<br>- TSAM (Toyota South Africa Motors): Corolla<br>Multi-mode transmission M-MT for:<br>- TPCA: AYGO.<br>- TMMF: Yaris |                                |  |
| Production Capacity              | Engines:  | 371,000 units per year         |  |
|                                  | Manual transmissions:   | 720,000 units per year         |  |
| 2016 Des dustion                 | Transmissions:  | 420,162 units                  |  |
| 2016 Production                  | Engines:  | 224,848 units                  |  |
| ENGINE PLANT                     |   |                                |  |
| Location                         | Jelcz-Laskowice, Dolnoslaskie Pr  | ovince, Republic of Poland     |  |
| Site Area                        | Approx. 300,000 m <sup>2</sup>  |                                |  |
| Floor Space                      | Approx. 42,000 m <sup>2</sup>   |                                |  |
| Date of Establishment            | October, 2002   | October, 2002                  |  |
| Start of Production              | March, 2005   |                                |  |
| Engines Produced                 | 2,2-litre D-4D diesel engine for  | :                              |  |
|                                  | - TICO (Nagakusa Plant): RAV4   | - TICO (Nagakusa Plant): RAV4  |  |
|                                  | - TMR-SP (OOO Toyota Motor): RAV4   |                                |  |
|                                  | 1.4-litre D-4D diesel engine for:   |                                |  |
|                                  | - TMMF: Yaris   |                                |  |
|                                  | - TMUK: Auris   |                                |  |
|                                  | - TMMT: Corolla   |                                |  |
|                                  | - TSAM: Corolla   |                                |  |
| Production Capacity              |   | 180,000 units per year         |  |
| 2016 Production                  |   | 48,668 units                   |  |
|                                  |   |                                |  |

## Toyota Motor Manufacturing Turkey, INC. (TMMT)

|                           |   | · •           |
|---------------------------|---|---------------|
| Facility                  | Toyota Motor Manufacturing Turkey, Inc.                               |               |
| Location                  | Arifiye / Adapazari, Turkey   |               |
| Site Area                 | 917,000 m²  |               |
| Floor Space               | 225,500 m <sup>2</sup>  |               |
| Date of Establishment     | Jul, 1990   |               |
| Start of Production       | September, 1994   |               |
| Investment                | €1.7 billion  |               |
| (incl. ongoing & planned) |   |               |
| Share Distribution        | TME 90% ; Mitsui & Co., Ltd. 10%                                      |               |
| Models Produced           | Corolla, Verso, Toyota C-HR (end 2016)                                |               |
| Production Capacity       | 150,000 per year - 280,000 per year starting from 4th quarter of 2016 |               |
| 2016 Production           | C-HR  | 43,000 units  |
|                           | Corolla   | 75000 units   |
|                           | Verso   | 36000 units   |
|                           | Total:  | 115,845 units |
| Employees                 | 5000  |               |
|                           |   |               |

| 000 Toyota Motor (TM           | MR Saint Petersburg)  |
|--------------------------------|---|
| Facility                       | OOO Toyota Motor  |
| Location                       | 196626, Russia, Saint Petersburg, Posyolok Shushary, Sofiyskaya street, 115 A |
| Site Area                      | 224 ha  |
| Date of Establishment          | May, 2005   |
| Start of Production            | Dec, 2007   |
| Investment (ongoing & planned) | Current investment is 22,2 billion Rub  |
| Share structure                | 100% owned by TME   |
| Models Produced                | Camry, RAV4   |
| Production capacity            | 100,000 units per year  |
| 2016 Production                | 39,061 units  |
| Employees                      | Jun, 1906   |

### Toyota Caetano Portugal S.A.

| Location                                       | Ovar, Portugal         |
|--|------------------------|
| Site Area                                      | 310,618 m <sup>2</sup> |
| Date of Establishment & Start of<br>Production | 1971                   |
| Investment                                     | €52,7 million          |
| Share Distribution                             | TME 27% - Others 73%   |
| Models Produced                                | Land Cruiser           |
| Employees                                      | 202                    |