Toyota Parts and Vehicle L	ogistics Centres
Parts:	Vehicles:
Toyota Parts Center Austria (TPCAT)	Toyota Logistics Services Austria (TLSAT)
Toyota Parts Centre Europe (TPCE)	Toyota Logistics Services Czech (TLSCZ)
Toyota Parts Centre South of France (TPCSF)	Toyota Logistics Services Denmark (TLSDK)
Toyota Parts Center Finland (TPCFI)	Derby Logistics Centre
Toyota Parts Centre Denmark (TPCDK)	Toyota Logistics Services Finland OY (TLSFI)
Toyota Parts Centre Norway (TPCNO)	Toyota Logistics Services Germany (TLSDE)
Toyota Parts Centre Spain (TPCES)	Toyota Logistics Services Greece (TLSEL)
Toyota Parts Centre GB (TPCGB)	Toyota Logistics Services Ireland (TLSIE)
Toyota Parts Center Germany (TPCDE)	Malmö Nordic Vehicle Hub
Toyota Parts Centre Greece (TPCEL)	Toyota Logistics Services Norway (TLSNO)
Toyota Parts Centre Czech (TPCCZ)	Toyota Logistics Services Poland (TLSPL)
Toyota Parts Centre Ireland (TPCIE)	Portbury Logistics Centre
Toyota Parts Centre Poland (TPCPL)	Toyota Logistics Services Portugal (TLSPT)
Toyota Parts Centre Portugal (TPCPT)	Sagunto Vehicle Hub (TLSES)
	Adapazari Vehicle Hub (TLST)
	Valenciennes Vehicle Hub (TLSFR)
	Zeebrugge Vehicle Centre

Toyota Parts Centre Europe (TPCE)		
Location	Industrieterrein 11 - 3290 Diest (Belgium)	
Function	TPCE supplies parts and accessories to the national depots of NMSCs in Europe, to the regional TME depots and to approx. 500 delivery points in Belgium, Luxemburg, the Netherlands and the North of France.	
Investment	€111 million	
Parts handled	Approx. 11 million pieces per month (approx. 526,5K pcs/day binning/picking)	
Employees	935 (incl. warehouse, office, contractor, interim)	
Establishment	January 1993	
Floor surface	100,000 m²	
Land surface	24 ha.	

Toyota Logistics Services France S.A.S. (TLSFR)

Toyota Parts	Centre South of France (TPCSF)
Location	Parc industriel Rhône Vallée - 07250 Le Pouzin (France)
Investment	€9.2 million
Function	Order processing, warehousing and delivery of service parts and accessories to South of France, Corsica, Andorra, Malta, Morocco and Tunisia.
Technology	Bar Code readers and real time radio frequency data transmissions
Site Completion	June 2001
Supply Routes	By truck from Toyota Parts Centre Europe in Belgium
Launch of Operations	October 2001
Employment	48 (incl. warehouse, office, contractor, interim)
Number of retailers delivered	141 (131 in France and 7 in Spain, Malta, Tunisia, Morocco)
Parts handling volume	Outgoing lines: approximately 6.900 orderlines/day
Warehouse surface	7,698 m²

Toyota Logistics Services Austria (TLSAT) Toyota Parts Center Austria (TPCAT)

Location	Toyota Parts Centre Austria (TPCAT) // Richard-Strauss-Strasse 34 A-1231 Wien (Austria)
Function	Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Austria, Hungary, Slovak Republic, Slovenia, Croatia, Bosnia, Serbia, and Romania
Investment	€3 million
Parts & Accessories handling volume	Outgoing lines: estimated at 5.400 orderlines/day
Number of retailers delivered	329(161 in Austria, 7 in Bosnia- Hercegovina, 66 in Hungary, 3 in Montenegro, 18 in Slovakia, 13 in Serbia, 13 in Slovenia, 2 in Kosovo, 18 in Croatia, 28 in Romania)
Employees	37 (incl. warehouse, office, contractor, interim)
Site Take-over	August 2001
Launch of operations	January 2002

Toyota Logistics Services Finland OY (TLSFI) Toyota Parts Center Finland (TPCFI)

Rented by TLSAT: 13,000 m²

Warehouse dimensions

Location	Toyota Parts Centre Finland (TPCFI) // Korpivaarantie 1 – 01450 Vantaa (Finland)
Function	Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Finland, Estonia and is responsible for the replenishment of large body parts towards the central warehouse of Toyota Motor Russia in Moscow
Investment	€ 1.9 million
Parts handling volume	Outgoing lines: approximately 4.000 orderlines/day
Number of retailers delivered	98 (86 in Finland, 11 in Estonia and TMR, Russia)
Employees	29 (incl. warehouse, office, contractor, interim)
Launch of operations	March 2003
Warehouse surface	11.923 m²

Toyota Logistics Services Denmark (TLSDK) Toyota Parts Center Denmark (TPCDK)

Location	Toyota Parts Centre Denmark (TPCDK) // Fynsvej 9 – 5500 Middelfart (Denmark)
Function	Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Denmark and Sweden
Investment	€ 1.3 million
Parts handling volume	Outgoing lines: approximately 5.000 orderlines/day
Number of retailers delivered	184 (89 in Denmark and 95 in Sweden)
Employees	32
Launch of operations	September 2002
Warehouse surface	10.390 m ²

Toyota Logistics Services Norway (TLSNO) Toyota Parts Center Norway (TPCNO)

Location	Toyota Parts Centre Norway (TPCNO) // Svelvikveien 59b – 3039 Drammen (Norway)
Function	Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Norway and Sweden
Investment	€ 2.9 million
Parts handling volume	Outgoing lines: approximately 8.300 orderlines/day
Number of retailers delivered	138 (116 in Norway and 22 in Sweden)
Employees	56
Launch of operations	November 2002
Warehouse surface	10.884 m²

Toyota Logistics Services Spain (TLSES) Toyota Parts Centre Spain (TPCES)

Toyota Parts Centre Spain (TPCES) // Plataforma Central Iberum - Avda Logistica 44 - Illescas Location

45200 (Spain)

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Spain **Function**

Investment € 22.6 million

Parts handling volume Outgoing lines: approximately 6.600 orderlines/day

Number of retailers

delivered

206 in spain

Employees 40 (incl. warehouse, office, contractor, interim)

Launch of operations Mar 2003 Warehouse surface 19.600 m²

Toyota Logistics Services GB (TLSGB) Toyota Parts Center GB (TPCGB)

Toyota Parts Centre Great Britain (TPCGB) // Shackleton Way (Unit 2200) - Magna Park -Location

Lutterworth – LE17 4XP Leicestershire (United Kingdom)

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in the United

Kingdom

E Commerce B2C via E bay

Investment € 7.6 million

Outgoing lines: estimated at 15.700 orderlines/day Parts handling volume

Number of retailers

delivered

Function

243 in United Kingdom

Employees 93

Launch of operations October 2003 15.720 m² Warehouse surface

Derby Logistics Centre (UK)

Location Burnaston - Derbyshire DE1 9TA (UK)

Receive UK produced Avensis and Auris passenger cars and transport them to ports of export or to destination country. Receipt and transportation to UK NMSC of France built Yaris & Proace and **Function**

Czech built AYGO. Central stock and enhancement activity of UK built vehicles destined for

Norway and Denmark.

Receipts: TMUK - 129,049 Export - 115,933 2018 Vehicle Movement Despatches: Imports - 66,462 Domestic - 80,271

Investment Around €22 million

Employees Logistics Partners: 80

Completion December 1992 Yard Space Derby: 133,000m²

Portbury Logistics Centre (UK)

Location Royal Portbury Dock, Bristol. BS20 7XN (UK)

Receive vehicles produced in Japan & Turkey. Central stock and enhancement activity to UK **Function**

Retailers.

Toyota: 6

Receipts: 46,200 2018 Vehicle Movement

Despatched: 50,850

Toyota: 4 **Employees**

Logistics Partners: 30-40

Completion December 1994

194,000m2 (9,000 vehicle capacity Yard Space

Toyota Logistics Services Ireland (TLSIE) Toyota Parts Centre Ireland (TPCIE)

Location Toyota Parts Centre Ireland (TPCIE) // Toyota House – Killeen Road – Dublin 12 (Rep. of Ireland)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Ireland

Investment € 1.3 million

Parts handling volume Outgoing lines: approximately 2.400 orderlines/day

Number of retailers 64 in Republic of Ireland

delivered

Employees 18

Launch of operations April 2004 Warehouse surface 7.020 m²

Location Toyota Parts Centre Ireland (TPCIE) // Toyota House - Killeen Road - Dublin 12 (Rep. of Ireland)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Ireland

Toyota Logistics Services Germany (TLSDE) <u>Toyota Parts Center Germany</u> (TPCDE)

Location Toyota Parts Centre Germany (TPCDE) // Toyota Allee 2 – 50858 Köln (Germany)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Germany

Investment €7 million

Parts handling volume Outgoing lines: approximately at 9.000 orderlines/day

Number of retailers

delivered

539 in Germany

Employees 72

Launch of operations December 2003 Warehouse surface 17.963 m²

Toyota Logistics Services Poland (TLSPL) Toyota Parts Centre Poland (TPCPL)

Location Toyota Parts Centre Poland (TPCPL) // ul. Poleczki 23 – 02 822 Warszawa (Poland)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Poland ,

Lithuania and Latvia

Investment € 1.7 million

Parts handling volume Number of retailers

Number of retailers delivered

Outgoing lines: approximately 6.300 orderlines/day 102 (80 in Poland, 13 in Lithuania ,9 in Latvia)

Employees 31

Launch of operations September 2004

Warehouse surface 8.496 m²

Toyota Logistics Services Portugal (TLSPT) Toyota Parts Centre Portugal (TPCPT)

Location Toyota Parts Centre Portugal (TPCPT) // Avenida Vasca da Gama 1410 – 4431 956 Vila Nova de

Gaia (Portugal)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Portugal and

Spain

Investment € 1.0 million

Parts handling volume Outgoing lines approximately 4.400 orderlines/day

Number of retailers

delivered

48 (35 in Portugal and 13 in Spain)

Employees 28 Launch of operations May 2005

Warehouse surface 10.391 m²

Toyota Logistics Services Greece (TLSEL) Toyota Parts Centre Greece (TPCEL)

Location	Toyota Parts Centre Greece (TPCEL) // Thesi Kirillo – 19 300 Aspropirgos (Greece)
Function	Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Greece, Bulgaria, FYROM, Albania and stock replenishment to NMSC in Cyprus
Investment	€ 2.0 million
Parts handling volume	Outgoing lines: approximately 3.300 orderlines/day
Number of retailers delivered	103 (79 in Greece, 20 in Bulgaria, 1 in FYROM, 2 in Albania, 1 in Cyprus)
Employees	32
Launch of operations	October 2005
Warehouse surface	7.165 m ²

Toyota Logistics Services Czech (TLSCZ) Toyota Parts Centre Czech (TPCCZ)

Location	Toyota Parts Centre Czech (TPCCZ) // Prumyslova 92 – 417 42 Krupka (Czech Republic)
Function	Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in the Czech Republic and part of Germany
Investment	€ 15.2 million
Parts handling volume	Outgoing lines: approximately 4.200 orderlines/day
Number of retailers delivered	253(39 in Czech, 214 in Germany)
Employees	30
Launch of operations	July 2007
Warehouse surface	11.689 m ²

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Parking Area

Building Area

Location Aziestraat 2 Kaainummer 523 - 524 8380 Zeebrugge Belgium Function Pan-European distribution of Toyota and Lexus vehicles Investment €13.1 million Preparation and retailer delivery Germany: 45662 Preparation and retailer delivery Belgium & Luxemburg: 13184 Preparation and retailer delivery Netherlands: 18649 Preparation and retailer delivery Norway: 10608 Transit to France: 57413 Vehicle Handling in Export of TMMF Yaris by vessel: 110875 Export of PSA Proace by vessel: 9653 2018 (units) Export TPCA AYGO by vessel: 25964 Transhipment (TMMT + CBU + TH + TSAM + US) by vessel : 52994 Transit by rail & truck: 41032 Transport modes: vessel, truck, rail Toyota: 6 **Employees** Logistics co-workers: 100 Phase 1: September 1, 2000 Site Completion Phase 2: October 1, 2002 Phase 1: January, 2001 **Began Operations** Phase 2: January, 2003 460,000 m² **Total Site Area**

2,450 m² for workshop. 700 m² for office, meeting rooms, canteen, locker rooms, etc

Toyota Logistics Services France S.A.S. (TLSFR) Valenciennes Vehicle Hub

420,000 m² for maximum 18,000 vehicles

Location	Parc d'Activités de la Vallée de l'Escaut-Sud, BP1, 59264 Onnaing (Valenciennes area, Nord Pas de Calais Region), France Adjacent to Toyota Production Facility - TMMF
Function	Pan-European distribution of Toyota vehicles, PDI / PPO processing
Investment	€13.7 million
Vehicle Handling in 2018 (units)	Distribution of TMMF Yaris: 232,315 produced by TMMF Inspection of Pro-Ace in PSA Sevelnord plant: 29,047 veh Preparation and retailer delivery for France of all Toyota & Lexus: 111,249 vehicles Preparation and retailer delivery for Germany of Yaris and Proace: 28,272 vehicles Preparation and retailer delivery for Belgium of Yaris and Proace: 5,286 vehicles
Employees	Toyota: 7 Logistics partners:250
Site Completion	September 2000
Begin Operations	January 2001
Total Site Area	352,000 m ²
Parking Area	275,000 m² currently paved (capacity of 12,660 vehicles)
Building Area	2,700 m ² of workshop and 900 m ² of office

Toyota Logistics Services, Turkey LTD (TLST) Adapazari Vehicle Hub

Location	Toyota Motor Manufacturing Turkey Plant 54580 Arifiye Sakarya (Turkey)
Function	 Manages the safe and efficient distribution and enhancement of Turkish production of Toyota vehicles from receipt at factory line-off to delivery to different countries in and out of Europe, follows the documentation, Monitors and supervises the port operations in Turkey – Safi Poer / Autoport and Borusan, Monitors and supervises the operations at remote sites – Koper, Piraeus, Tbilisi, Novorossiysk
Employees	Toyota: 3 Logistic Partners: 38
Launch of operations	January 2002
Vehicle Handling (units)	279.688 (2018 figures)
Yard Space	Total parking and trucking area of 38,920 m² in Adapazari

Toyota Logistics Services Sweden AB Malmö - Nordic Hub

Location	Malmö, Sweden
Function	Nordic distribution of Toyota & Lexus vehicles, Transshipment of vehicles for Russia and PDI/PPO processing
Investment	Investment of 9.5 million euro by the City of Malmö through CMP (Copenhagen Malmö Port)
Vehicle Handling in 2018 (units)	Total: 130,790 units (2018 data) Preparation and retailer delivery Sweden: 26,065 Preparation and retailer delivery Denmark: 16,369 Preparation and retailer delivery Norway: 10,855 Transshipment of vehicles to Finland: 17,326 Transshipment of vehicles to Baltic: 12,947 Transshipment of vehicles to Russia: 47,162 Transshipment of vehicles to NATO Germany: 66 Transport modes: vessel, truck, rail
Employees	Toyota: 5, Logistics partners: 55 – 65
Site Completion	Phase 1: December, 2002 (160,000 m²) Phase 2: July, 2003 (60,000 m²) Phase 3: December, 2004 (new quay walls)
Begin Operations Total Site Area	Phase 1: February, 2003 Phase 2: October, 2003 Phase 3: December, 2004 255,000 m ²
Parking Area	245,000 m² for maximum 11,500 vehicles
Building Area	3,600 m ²

Toyota Logistics Services España S.L. Sagunto - Hub

Location	Puerto de Sagunto, Spain
Function	Distribution of Toyota & Lexus vehicles to Spain, Transfer of vehicles to Gibraltar and Portugal, PDI/PPO processing
Investment	Around €9 million by TME
Vehicle Handling (2018, units)	Total: 88 355 Preparation and retailer delivery to Spain: 81 186 Transfer of vehicles to Gibraltar: 5631 Transfer of vehicles to Portugal: 1538 Transport mode: truck
Employees	Toyota : 1, Logistics partner : 150-220
Site Completion	March 2008
Begin Operations	April 2008
Total Site Area	190,175 m ²
Parking Area	for maximum 8,700 vehicles
Building Area	4,500 m ²