

2020

ANNUAL REPORT



Civil Air Patrol
U.S. Air Force Auxiliary

CAP NATIONAL HEADQUARTERS

105 South Hansell Street | Maxwell Air Force Base, AL 36112

Greetings,

On behalf of Civil Air Patrol and its Board of Governors, I am pleased to present to you our 2020 Annual Report. This annual report touts the vigilant efforts of our 54,000 citizen volunteers in the past fiscal year in which CAP's response to the COVID-19 pandemic became the organization's largest mobilization since World War II.



During the pandemic, our members used their professional knowledge, skills and expertise to fulfill CAP's U.S. Air Force auxiliary role of Defense Support of Civil Authorities to meet the demands of local, state and federal agencies. Our humanitarian relief efforts, detailed on the opening pages of this report, involved more than 40 CAP wings performing over 120 COVID-19-related missions nationwide. Those missions included delivering (and even making) personal protective equipment (PPE), building temporary hospitals and other facilities, expediting deliveries of kits, samples and vials of vaccine to labs in rural areas, delivering or serving meals, staffing emergency operations centers and Points of Distribution (PODs), and hosting blood drives to help meet a critical need for the American Red Cross.

CAP accomplished much in support of America during this crisis while also meeting the search and rescue, emergency services and homeland security needs of the Air Force — our Total Force partner. In addition, our volunteers maintained a leading role in aerospace education, using national academic standards-based aviation/STEM education, and served as outstanding mentors to over 20,000 young people participating in CAP's cadet programs despite the challenges imposed by COVID-19.

As CAP's national commander and CEO, I must say how very proud I am of this unprecedented effort, which was achieved in the middle of a pandemic under the most demanding of circumstances.

The words of Lt. Gen. Kirk S. Pierce, commander, First Air Force, Air Forces Northern, sums up our performance in 2020: "CAP has successfully risen to meet the needs of the nation during the pandemic. As a Total Force partner, CAP seamlessly complements our efforts. They provide exceptional capability and capacity to assist the Air Force and our citizens during this national crisis."

This annual report also reflects Civil Air Patrol's emphasis on philanthropy, which comes from the Board of Governors' commitment to the future of our great organization. Its effect is reflected in a multipage list of our donors that you will find in this report. This list is led by the 2020 Commander's Circle (beginning on page 26), which lists donors of \$1,000 or more.

The fact that our donor list managed to grow during such a challenging year speaks to the generosity of CAP members and others who contribute to our important missions. Your donations are vital to the growth of CAP and its impact, and we appreciate your efforts.

The expanding donor list is also a reflection on our development team, which achieved the trifecta of charity review recognition this past year — just in time for the current giving season. Achieving accreditation by the BBB Wise Giving Alliance complemented our receiving the GuideStar Platinum seal and the "Give with Confidence" Seal from Charity Navigator. These achievements signify that CAP is a well-run organization deserving of donor trust. With this charity review accomplishment, CAP is demonstrating our commitment to sound governance, transparency and achieving our mission while also earning the public's trust.

With such measures in place, the Civil Air Patrol Foundation is experiencing growth in endowments, which are critical to CAP's financial health. Those gifts are also listed in this report (on page 43). Ten trustees now serve on the foundation board, which helps manage these funds in support of the organization and its membership. In the past year, I was blessed to do my part — giving to create the Semper Vigilans Society. You can learn more about this on page 20.

Finally, you will find a summary of Civil Air Patrol's financials. This statement on pages 18-19 is the culmination of CAP's 13th consecutive unmodified audit. Auditors providing the unmodified audit opinion emphasized its importance: "Financial transparency and accountability are essential for a not-for-profit organization to succeed in these unrepresented times. An unmodified audit opinion helps demonstrate both."

Truly, Civil Air Patrol is a solid investment in America and its communities, returning \$4 in service for every \$1 in funding it receives. With more than \$193 million in volunteer hours benefiting the nation in 2020, it is easy to see why CAP is recognized as one of the premier public service organizations in the United States.

That reputation for service is made possible through the support of the Air Force and Civil Air Patrol's growing number of generous donors, who include many of our members as well as others who contributed to our missions during the past year. Your unwavering support ensures that CAP will be able to continue to serve well into the future. Thank you.



Semper Vigilans!

Mark E. Smith

Maj. Gen. Mark E. Smith
CAP National Commander/CEO

COVID-19

'Our Largest Campaign Since World War II'

COVID-19 RESPONSE By the Numbers

92 MISSIONS

CONDUCTED OVER 190
DAYS OF CONTINUOUS
OPERATIONS

**NEARLY
7 MILLION**

MEALS SERVED IN FISCAL 2020

32,000+

VOLUNTEER DAYS OF SERVICE
PROVIDED BY CAP MEMBERS



Lt. Col. Mario Accardo (left), commander of the Michigan Wing's Southeast Michigan Group, and Col. Leo Burke, former wing commander, were part of the CAP contingent assisting the incident command post at the TCF Care Center in Detroit — a 1,000-bed field hospital erected in the city's largest convention center to handle COVID-19 patients.

The U.S. Air Force's newest Total Force partner proved its worth as a force-multiplier in 2020, more than living up to its reputation as one of the nation's premier humanitarian service organizations. During the COVID-19 pandemic, Civil Air Patrol stood out by providing emergency services,

humanitarian relief, educational programs and a variety of youth development initiatives amid unforeseen challenges.

Initially, not knowing how it would be asked to respond, CAP took the necessary steps to protect its 60,000 members by socially distancing and eventually curtailing in-person meetings and activities. Soon, calls began coming into the National Operations Center at Maxwell Air Force Base, Alabama.

At first the missions were fairly basic, like taking aerial photographs of temporary drive-through testing facilities to document traffic flow. Then came requests to transport test kits by air to expedite the virus detection process, along with many more missions assigned by the Air Force — some of which required new processes and procedures, like sanitizing vehicles and aircraft between missions and safely loading and transporting kits to labs before and after testing.

"Given the scope and diversity of missions assigned in a Defense Support of Civil Authorities capacity, CAP's capacity as a Total Force partner has proven to be an invaluable resource.

The nation heavily relies on the CAP's ability to support community, state, and federal agencies during this pandemic," said Lt. Gen. Kirk S. Pierce, commander, First Air Force, Air Forces Northern, which approves most CAP operational missions performed in its role as the Air Force auxiliary.

Through September, more than 40 wings were tasked with COVID-19 duties, such as decontaminating ambulances, delivering personal protective equipment (PPE) to rural locations, building temporary hospitals and other facilities, staffing emergency operations centers, delivering or serving meals, making PPE, hauling mobile command centers, expediting test >>



CAP has successfully risen to meet the needs of the nation during the pandemic. As a Total Force partner, CAP seamlessly complements our efforts. They provide exceptional capability and capacity to assist the Air Force and our citizens during this national crisis." — Lt. Gen. Kirk S. Pierce, commander, First Air Force, Air Forces Northern

samples to labs, conducting aerial photography and using unit locations for blood drives for the American Red Cross.

“No matter how you slice it — duration, level of effort, or scope — Civil Air Patrol’s COVID-19 response is our largest campaign since World War II,” CAP’s national commander, Maj. Gen. Mark Smith, told CAP members less than four months into their response to the pandemic. “I am

so impressed with our volunteers and our staff for the amazing work that is being done across the organization, from working points of distribution to flying test samples to virtual meeting aerospace activities to wing administrators to our national staff.”

In September, CAP joined Operation Warp Speed to transport COVID-19 vaccines to rural areas of the country. 

Making Deliveries



In April 2020, 2nd Lt. John P. Laramie (left) and his daughter, Cadet Tech. Sgt. Kathleen Laramie, help set up a point of distribution for personal protective equipment for New Hampshire first responders and healthcare workers in Epping.



A delivery of personal protective equipment sits outside a CAP GA-8 aircraft in Alamosa, Colorado, ready for pickup by hospital staff. The May 21, 2020 delivery was made by an aircrew from the Colorado Wing.

DID YOU KNOW? Nearly 2½ million masks were among the personal protective equipment delivered by CAP volunteers in fiscal 2020.

“

Of over 17,000 blood drive sponsors from March–June of 2020, the Arizona Wing of Civil Air Patrol was in the top 500 sponsors for blood collections.” — Jason Benedict, regional donor services executive for the American Red Cross Arizona/New Mexico Region

Collecting Blood



Even squadron meeting and training facilities were pressed into service for COVID-19 missions. When the American Red Cross experienced a loss of facilities to host blood drives, CAP’s Arizona Wing, led by incident commander Lt. Col. Robert Ditch (pictured giving a unit of blood), responded. By the end of fiscal 2020, the wing had collected more than 600 units in 18 blood drives.

EMERGENCY SERVICES

Technology Ushers in New Capabilities

EMERGENCY SERVICES By the Numbers

70K+

70,919 HOURS WERE FLOWN
IN CAP'S FLEET OF 560
AIRCRAFT

91%

CAP-DEVELOPED RADAR/
CELLPHONE FORENSICS
SOFTWARE HELPED SAVE 119
(91%) OF THE 130 LIVES SAVED

\$193M+

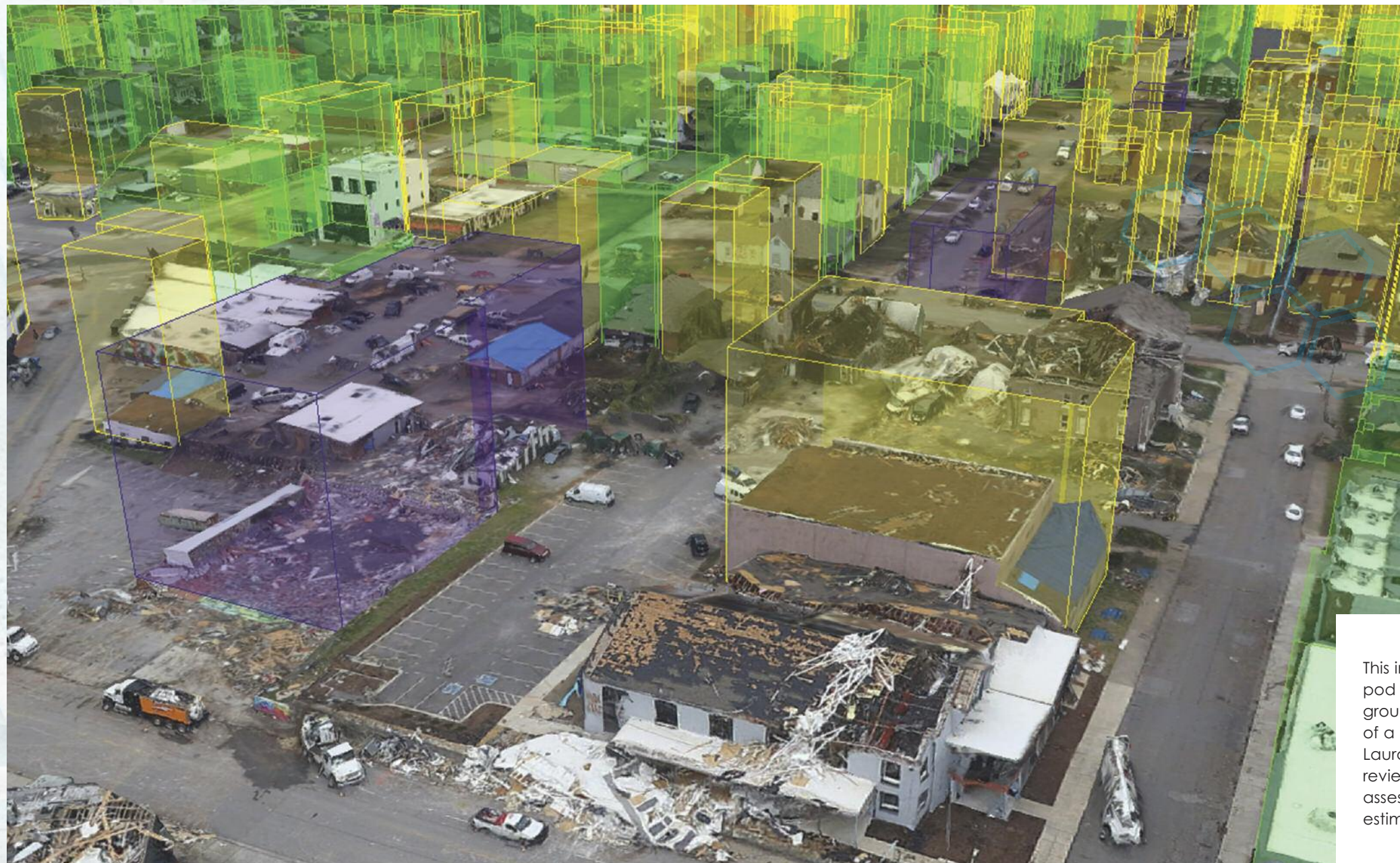
2020 VALUE OF CAP MEMBERS'
SERVICE TO AMERICA —
\$193,721,863

Civil Air Patrol's search and rescue capabilities were elevated in 2020 through the use of cellphone forensic software and radar analysis tools developed and updated by CAP members. Using this technology, CAP finished the fiscal year with 130 lives saved, making it one of the most productive years ever for the organization's search and rescue efforts.

In its role as the U.S. Air Force auxiliary and as a Total Force partner, CAP also conducts disaster relief, air defense training and other critical missions for America. Aircrews flew more than 70,000 hours in 2020 in CAP's large and capable fleet of single-engine planes. More than 75% of these flying hours came on Air Force-assigned missions.

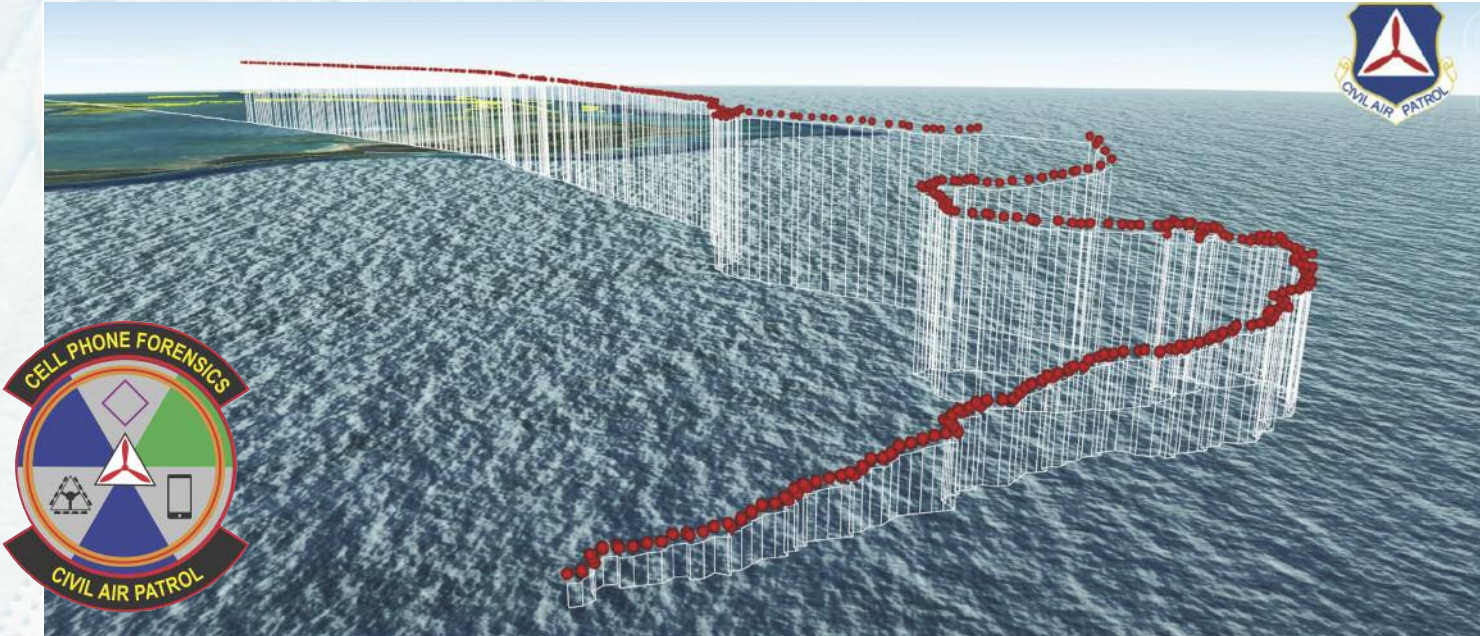
Technology, both old and new, helped in the performance of these missions, some related to the COVID-19 missions mentioned earlier in this report. Recent advances in aerial photography greatly enhanced CAP's disaster relief responses in 2020, helping aircrews provide valuable 3D imagery to the Federal Emergency Management Agency. WaldoAir camera pods were used early in the fiscal year as part of the Puerto Rico Wing's earthquake response and continued into a busier-than-usual hurricane season along the Gulf of Mexico before ending with wildfires in California, Oregon and Washington state.

CAP also purchased and fielded new small Unmanned Aerial Systems, boasting nearly 2,000 sUAS toward year's end — all meeting Department of Defense standards that allow for expanded mission support in the future. CAP operates the largest fleet of service sUAS in the nation and is a leader in the growing remotely piloted aircraft world. ▲



This imagery taken with a WaldoAir camera pod provides a multi-spectral view of the ground, resulting in 360-degree, 3D images of a neighborhood affected by Hurricane Laura in Louisiana in August. Specialists can review the imagery from all angles in assessing damage and generating estimates for debris collection.

Saving Lives



Top 5 Years of Lives Saved

Fiscal Year	Lives Saved
2018	158
1983 & 1994	154
1986	136
2020	130

Forensics provided by CAP's National Radar Analysis Team helped the U.S. Coast Guard and Bahamian authorities find an aircraft down in the Atlantic Ocean near the Bahamas. The pilot was rescued by the Coast Guard. The 130 lives CAP was credited with saving in 2020 ranked fifth behind the total for fiscal 2018 (a record 158 saves).



Using cellphone data, CAP's National Cell Phone Forensics Team guided U.S. Coast Guard searchers to this "most likely area" in Washington state, where they found a missing 39-year-old hiker who had fallen into the subfreezing Hoh River. Most of the 130 lives saved in 2020 resulted from the cellphone forensics team's efforts.



The WaldoAir technology used by CAP's well-trained professional volunteers provided damage assessment both in the air and on the ground. WaldoAir's ground camera was first used to provide imagery following earthquakes in Puerto Rico. CAP's sUAS were also used to collect Lidar damage assessment and comparison.

“

This is a top-five-of-all-time save year for us. Technology has really changed how we operate. What once took days of laborious searching is now done remotely using our cellphone forensics and radar analysis.” — John Desmarais, CAP's director of operations

Small Unmanned Aerial Systems Program



CAP is developing a remotely piloted aircraft path for cadets operating sUAS to the service academies or universities and beyond. To that end, CAP is expanding its partnerships with NASA, the FAA and multiple universities nationwide. This fledgling program is just the beginning and provides the opportunity for CAP in the rapidly evolving world of RPA.



CAP, acting in its role as the U.S. Air Force auxiliary, provides counter-sUAS mission support for military bases throughout the U.S. Members use established capabilities, like aerial photography illustrated here, to conduct these missions.



A photo taken from a CAP sUAS captures 1st Lt. Emmary Webb preparing to catch the InstantEye quadcopter being flown by Lt. Col. John Webb, both of the New York Wing. The landing gear had to be removed so it wouldn't be seen in the camera images because of the way the camera was positioned. The incident commander can authorize an experienced technician to catch the aircraft when the landing gear is removed.

DID YOU KNOW? With 1,944 small Unmanned Aerial Systems now in its fleet, CAP is the largest operator of service sUAS in the nation.

AEROSPACE EDUCATION

Aviation/STEM Education
Fuels Imaginations

AEROSPACE EDUCATION By the Numbers

500,000

CADETS/STUDENTS IMPACTED
BY AEROSPACE/STEM
PROGRAM

80%

CADETS/STUDENTS MORE
INTERESTED IN AEROSPACE/
STEM CAREERS AFTER USING
CAP'S 20 STEM KITS

7,000

TEACHER MEMBERS USED
CAP CURRICULA TO REACH
400,000 STUDENTS IN THEIR
CLASSROOMS

76,500


STUDENTS IN 517 SCHOOLS
PARTICIPATED IN CAP'S
AEROSPACE CONNECTIONS
IN EDUCATION K-6 PROGRAM

STEM (science, technology, engineering and math) education with an aerospace theme is the cornerstone of Civil Air Patrol's Aerospace Education mission, laying a firm foundation for CAP cadets and students nationwide.

Of the 20 STEM Kits designed by CAP for squadrons and K-12 educators, three of them are focused on the skills,

techniques and science behind remotely piloted vehicles. Students as young as 10 can begin using CAP's Ready-to-Fly Quadcopter, where they can also apply skills learned through that kit and the other sUAS-related STEM Kits. There is also Flight Simulator, which provides cadets and students the opportunity to practice their flying skills they can apply later to earn Federal Aviation Administration private pilot certificates.

of students each year. The kits are increasing interest in STEM as well as aviation, and more are in the works.

The STEM Kits and other AE curricula products are also used in CAP's Aerospace Connections in Education (ACE) program, which now involves more than 76,500 kindergarten through sixth-grade students in more than 500 schools nationwide. Every CAP wing now has at least one ACE program. 

These STEM Kits — available to Civil Air Patrol cadets and a growing number of students taught by CAP's aerospace education members — inspire imagination and are making an impact on hundreds of thousands

DID YOU KNOW?

Aerospace Connections in Education (ACE) provides 1,200 K-6 teachers with grade-specific lesson plans on character development, physical fitness and academics, all revolving around aerospace themes. The program impacts 76,500 students in 517 schools across America.

Cadet Chief Master Sgts. Spencer Seaborne (left) and Henrick Hammon, both of the Maryland Wing, explore "Snaptricity" during a Royal Air Force-Civil Air Patrol joint STEM event in Washington, D.C. Snaptricity, which teaches cadets and students how electricity and magnetism are used in daily items, is one of 20 STEM Kits now available to CAP's aerospace education members. Three more STEM Kits — Bridge Building, NewBee Drone and VTOL — were added in 2020.



Using STEM Kits



First Lt. Justin Strait (left) uses his personally built "Star Wars"-style R2-Q5 droid to introduce National Capital Wing cadets to robotics. Every fifth meeting night of the month at Strait's Challenger 1 Cadet Squadron is devoted to STEM activities, with the whole focus on exploring STEM Kits. "We bring out all the droids, drones and flight simulator," said Capt. Rachael Norberg, who often brings her Sphero BB 8 droids. "It's like a mini open house, and anyone interested in joining CAP can come out."



The skills learned by youth using STEM Kits provide a foundation of knowledge they can apply later as cadets and in their careers. Here, Cadet Capt. Payton Mercer, a pilot himself, uses the Flight Simulator STEM Kit to demonstrate flight principles to young visitors at the annual Girls in Aviation Day hosted by Women in Aviation's Palmetto Pride Chapter in South Carolina.



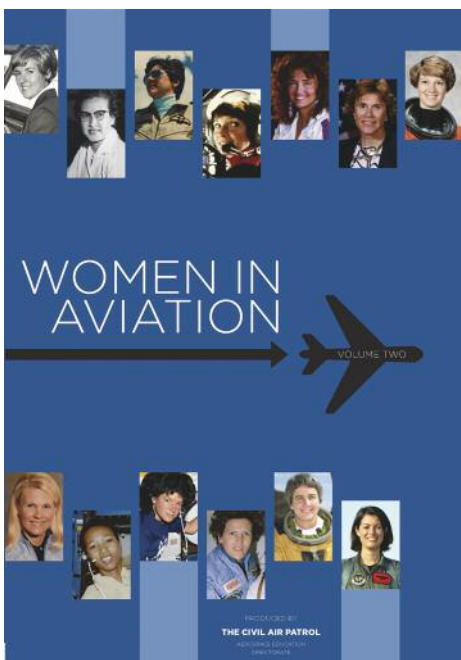
Capt. Rachael Norberg (left) of the Virginia Wing works with cadets to program mini droids, part of CAP's STEM Kit program. The kits are available to cadets and students of all ages and offer youth the opportunity to work with hands-on activities to learn, grow and gain knowledge of aerospace/STEM careers.

ACE Liftoff

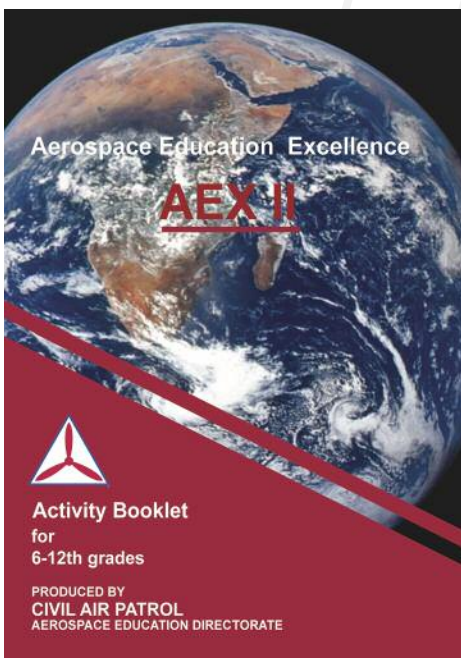
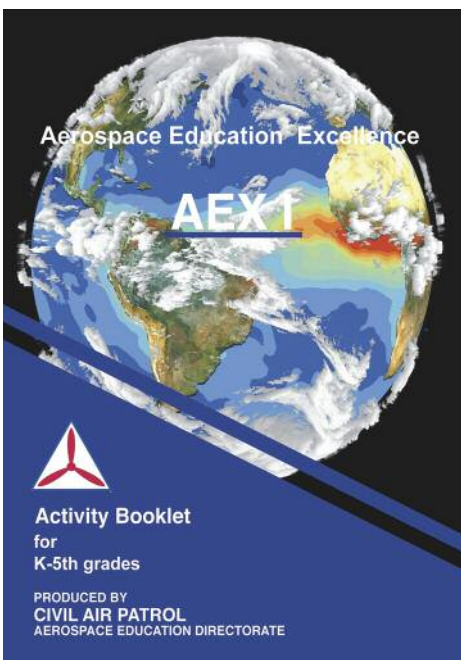


Civil Air Patrol's Aerospace Connections in Education (ACE) program for grades K-6 launched the 2020-2021 academic year in the fall with a national liftoff held at Silver Sands School in Fort Walton Beach, Florida. Silver Sands School hosted the liftoff after being named CAP's 2020 National ACE School of the Year out of 517 schools. The school, which serves special needs students from pre-K through 12th grade, interwove the ACE program throughout its classes, adjusting lessons to accommodate all students during the pandemic.

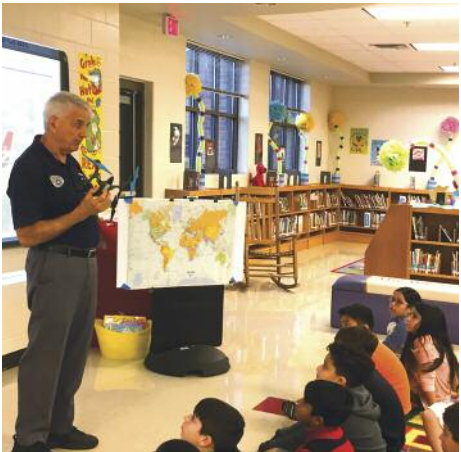
AE Curricula



AE's impressive catalog of curricula was greatly enhanced over the past year. The staff developed a second Women in Aviation curriculum module, including biographies and hands-on activities. They also developed two additional AE Excellence curriculum modules with over 25 hands-on activities and updated over 150 new curriculum lesson plans to accompany the ACE program for elementary teachers.



Career Day



Maj. Mike Kotula of the Georgia Wing spent Career Day at a Cobb County STEM school discussing aviation careers, STEM subjects and pilot shortages. The students learned a bit about Amelia Earhart and practiced plotting latitudes and longitudes.

Women In Aviation



Capt. Sandra Locascio, commander of the South Carolina Wing's Lexington Composite Squadron, works with youth at the Drone Rodeo station on Girls in Aviation Day in Charleston. Locascio is also her squadron's aerospace education officer — one of the thousands of CAP members dedicated to the AE mission.



U.S. Air Force Maj. Gen. Jeannie Levitt, who became America's first female fighter pilot in 1993, poses for a photo with cadets at the Florida Wing booth at the 31st Annual International Women in Aviation Conference in Orlando. The booth featured the diversity in CAP's ranks and what the organization has to offer cadets and senior members interested in advancing their knowledge, skills and opportunities in aviation and aerospace.

CADET PROGRAMS

Our Cadets Learn to Fly,
Even in Challenging Year

CADET PROGRAMS By the Numbers

24,000+

RISING LEADERS
82% ACHIEVE B'S OR
BETTER IN SCHOOLS

19,184

CADET ORIENTATION FLIGHTS

95

ACADEMIC/FLIGHT
SCHOLARSHIPS WORTH
\$155,500 AWARDED

Cadet Master Sgt. Juliana Bohley of the Virginia Wing's Prince William Composite Squadron takes control of the plane during an orientation flight provided by her unit. For thousands of youth, CAP provides their first aviation orientation experience with these flights, or O-rides, within their first year of cadet membership.



The opportunity to fly in a powered aircraft or glider, even a hot-air balloon, is one of Civil Air Patrol's top attractions for young people, providing many young cadets with their introduction to flight. That is especially true today as CAP's Cadet Programs has intensified youth aviation training in

response to a developing worldwide shortage of pilots in both the military and commercial sectors.

The Cadet Wings program offers opportunities for cadets to solo and acquire their private pilot certificates after training with certified flight instructors. Despite the challenges of the COVID-19 pandemic, 22 CAP cadets soloed and earned their private pilot certificates through the program in 2020.

Related CAP programs are offered for youth interested in exploring aviation, including the Take-Off program, which

provides financial assistance for cadets to participate in CAP's weeklong powered and glider flight academies. Though most of those were canceled in the past year, there is optimism that they can be ramped back up in the coming year. In 2019, 25 flight academies were held at 18 locations nationwide. [△](#)

DID YOU KNOW?

Cadets must be able to check the following boxes to be considered for Cadet Wings:

- ✓ Cadet in good standing;
- ✓ Aircraft Ground Handling training (within past two years);
- ✓ FAA Student Pilot Certificate;
- ✓ FAA Medical Certificate;
- ✓ Solo endorsement;
- ✓ Passed FAA Airman Knowledge Test; and
- ✓ Participation as a cadet leader.

Physical Fitness



Chief Master Sgt. Andrew Baltrinic (left) and Cadet Airman Ezekhiel Miller square off in a round of Bean Bag Hockey. Through such activities, cadets are motivated to develop a lifelong habit of regular activity.

DID YOU KNOW? Through its Youth Aviation Initiative, Civil Air Patrol has had success in reaching the nation's historically under-represented communities. About 30% of our new young pilots are minorities, and a growing number of Cadet Wings graduates are female — about one in four.

Youth Aviation Initiative



Cadet 2nd Lt. Sarah Skjeveland earned her private pilot's certificate through CAP's Cadet Wings program on Aug. 16. Skjeveland overcame significant barriers to achieve her certificate, doing so during the ongoing pandemic. She is a member of the Minnesota Wing's Mankato Composite Squadron, and one of nearly 20 female cadets to earn their "Wings" through CAP.



Cadet 2nd Lt. Isaiah Bryant of the Colorado Wing is all smiles after taking his solo flight in August and receiving his Gen. Billy Mitchell Award, one of the 16 achievements available through the CAP cadet program.

CadetInvest



As part of its ongoing recruiting efforts, the cadet program distributed this card in September, encouraging CAP cadets to take advantage of its CadetInvest opportunities for flight training and career exploration.

Virtual Ranger School



As CAP's only National Cadet Special Activity to move to a completely online format in 2020, Hawk Mountain Ranger School wrapped up its 64th year in August with more than 650 participants from 44 wings. Virtual training sessions featured a widespread curriculum covering the Basic and Advanced Ranger Course, Team Leaders Course and Field Medic Course — training typically provided as part of the summer activity.



StellarXplorers



StellarXplorers is an AFA program aimed at inspiring students to pursue education and careers in STEM fields using space system engineering. Almost half the participants have been under-represented minorities, and over one-third are female — a testament to the exciting and engaging nature of space and the competition. The overall competition included 213 high school teams, with 13 consisting of Civil Air Patrol cadets. The Oregon Wing's Aurora Composite Squadron team — (from left) Cadet Maj. Rhett Miller and Cadet 1st Lts. Joshua Vanrenterghem, Luke Van Sickle and Colton Swift — captured the overall national title in 2021 after finishing second in 2020.

CyberPatriots



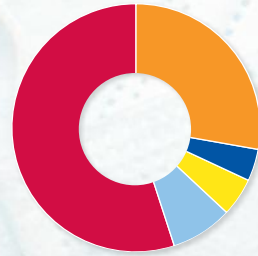
The Florida Wing's St. Augustine Composite Squadron team — (from left) Cadet Staff Sgt. Jocelyn Caraway, Cadet Chief Master Sgt. Alex Bitzer, Cadet 2nd Lt. Kelsey Hall, Cadet Staff Sgt. Stephen Parth, Cadet 2nd Lt. Gavin Morton and Cadet Capt. Harrison Keating — made its first AFA CyberPatriot XII National Youth Cyber Defense Competition finals a memorable one, finishing second in the All Service Division and third in the Cisco NetAcad Challenge.



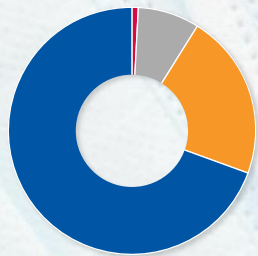
CAP cadets are leaders in the AFA's CyberPatriot program. Each year, about 500 cadet teams participate in the competition. Here, cadets in the Virginia Wing learn more about cyber security in preparation for the 2020 competition.

“AFA is delighted that each year the students competing in StellarXplorers bring excitement and passion to the competition. With the creation of the U.S. Space Force in December 2019, space has been rightly elevated as a key part of our nation's defense strategy. StellarXplorers is preparing the next generation of space warriors.” — retired U.S. Air Force Lt. Gen. Bruce “Orville” Wright, president of the AFA

FINANCIAL SUPPORT



FUNDING SOURCES



EXPENSES



CIVIL AIR PATROL CONSOLIDATED STATEMENT OF FINANCIAL POSITION SEPTEMBER 30, 2020

(WITH COMPARATIVE INFORMATION AS OF SEPTEMBER 30, 2019)

ASSETS		
	2020	2019
Cash and cash equivalents	\$ 17,217,642	\$ 17,179,426
Cash and cash equivalents — restricted	5,848,507	2,994,455
Accounts and grants receivable	10,414,676	9,805,525
Prepaid expenses	573,081	438,930
Unconditional promises to give	9,626,520	11,788,521
Investments	8,888,417	8,590,874
Investments — restricted	1,621,436	1,224,359
Property and equipment, net of accumulated depreciation	125,134,284	123,656,599
TOTAL ASSETS	\$ 179,324,563	\$ 175,678,689
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts payable and accrued expenses	\$ 5,313,564	\$ 5,696,561
Deferred revenue	768,726	904,979
TOTAL LIABILITIES	6,082,290	6,601,540
NET ASSETS		
Without donor restrictions	35,590,119	33,416,267
With donor restrictions	137,652,154	135,660,882
TOTAL NET ASSETS	173,242,273	169,077,149
TOTAL LIABILITIES AND NET ASSETS	\$ 179,324,563	\$ 175,678,689

See notes to the consolidated financial statements.

If you're interested in reviewing consolidated financial statements, IRS Form 990, archived reports, or the 2020 Report to Congress, visit www.GoCivilAirPatrol.com/financials

CIVIL AIR PATROL CONSOLIDATED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2020

(WITH SUMMARIZED INFORMATION FOR THE YEAR ENDED SEPTEMBER 30, 2019)

	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTALS	
			2020	2019
OPERATING REVENUES AND OTHER SUPPORT				
Governmental appropriations and grants	\$ 40,733,632	\$ —	\$ 40,733,632	\$ 44,005,225
Other program revenue	606,420	2,104,060	2,710,480	4,141,808
Membership dues	3,003,746	—	3,003,746	3,187,988
Governmental contributions	4,906,202	15,920,048	20,826,250	21,830,531
Contributions	4,312,285	675,023	4,987,308	12,180,803
Fundraising	876,279	—	876,279	1,339,429
Registration fees and events	155,670	—	155,670	976,819
Publications and advertising	20,985	—	20,985	—
Sale of materials, supplies and surplus property	97,706	—	97,706	160,744
Interest income	56,781	699	57,480	59,830
Investment income	130,622	30,432	161,054	161,810
Other	645,360	—	645,360	1,027,267
Net assets released from restrictions	12,567,549	(12,567,549)	—	—
Total operating revenues and other support	68,113,237	6,162,713	74,275,950	89,072,254
OPERATING EXPENSES				
Program services:				
Aerospace education and training	4,918,343	—	4,918,343	5,371,634
Cadet programs	5,772,084	—	5,772,084	10,528,050
Communication maintenance	3,216,646	—	3,216,646	3,951,071
Counterdrug	696,644	—	696,644	1,218,154
Drug demand reduction	274,225	—	274,225	309,511
Emergency services	31,371,390	—	31,371,390	33,795,106
Total program services	46,249,332	—	46,249,332	55,173,526
Supporting services:				
Fundraising	604,942	—	604,942	691,323
Management and general	14,554,078	—	14,554,078	14,435,754
Membership development	5,011,804	—	5,011,804	5,214,353
Strategic communications	120,100	—	120,100	99,910
Total supporting services	20,290,924	—	20,290,924	20,441,340
Total operating expenses	66,540,256	—	66,540,256	75,614,866
Change in net assets from operations	1,572,981	6,162,713	7,735,694	13,457,388
NONOPERATING GAINS AND LOSSES				
Gain (loss) on disposition of property and equipment	(1,475)	1,937,342	1,935,867	701,843
Net unrealized and realized gains on investments	602,346	102,197	704,543	201,617
Loss on asset impairment	—	(6,210,980)	(6,210,980)	—
Total nonoperating gains and losses	600,871	(4,171,441)	(3,570,570)	903,460
CHANGE IN NET ASSETS	2,173,852	1,991,272	4,165,124	14,360,848
NET ASSETS AT BEGINNING OF YEAR	33,416,267	135,660,882	169,077,149	154,716,301
NET ASSETS AT END OF YEAR	\$ 35,590,119	\$ 137,652,154	\$ 173,242,273	\$ 169,077,149

LEADING BY EXAMPLE

National Commander Helps Launch Semper Vigilans Society



U.S. Air Force Academy Cadet 1st Class Ben Hook (left) of the U.S. Air Force Academy's class of 2019 and Civil Air Patrol National Commander Maj. Gen. Mark Smith point out Hook's newly added name on the plaque showing top-performing current and former CAP cadets in each academy graduating class since 1984.

An expression that Maj. Gen. Mark Smith uses to describe a golden opportunity that shouldn't be missed is "ticket to the game."

By including Civil Air Patrol in his planned giving, Smith is providing a fistful of tickets to hand out to young people who might not otherwise have the opportunity to benefit from CAP's leadership and enrichment programs. He's pleased to be in a position to help financially.

"It makes a difference in the life of a young person," Smith said. "That's the beauty and the power of philanthropy."

Smith, who retired in 2000 after a 26-year U.S. Air Force career, will conclude his extended four-year term as national commander and CEO of Civil Air Patrol in August. Numerous advancements and improvements have occurred under his leadership, including the launch of the Semper Vigilans Society in 2020. The society was established to recognize those who include CAP in their estate planning.

Kristina Jones, CAP's chief of philanthropy, credited Smith with developing a philanthropic culture during his tenure. When he decided to make a lasting impact on CAP through planned giving, Jones wasn't surprised.

"It is exactly the kind of heart he has always had for our cadets and our amazing organization," she said. "We knew he wanted to lead by example."

In turn, Smith gives much of the credit to Jones and her development team for strengthening the CAP Foundation. Through new ideas from the team, such

as the Semper Vigilans Society, the foundation is approaching the \$2 million mark.

"Without their hard work," Smith said, "none of this would be happening."

Semper Vigilans, Civil Air Patrol's motto, is Latin for "always vigilant" or "always ready." Planned giving to the foundation ensures CAP is always ready for the future. CAP's mission can be summarized as "saving lives and shaping lives," Smith said. Including CAP in estate planning will help ensure that continues.

Developing young people into competent, confident leaders is especially important to Smith, who benefited as a youngster when he was aided in his dream of becoming a fighter pilot. The Air Force Academy liaison for the area where Smith grew up saw potential in the young man and assisted him in reaching his goal.

Smith was accepted into the academy and graduated with a bachelor's degree in international affairs. That experience made him realize the importance of good role models in the lives of young people.

"The power of mentorship is something that is really important to me," Smith said.

Today, he's in a position to help provide those mentors. He joined Civil Air Patrol in 2005, but after active-duty service that included Operation Desert Storm and commanding the Air Force's 27th Fighter Squadron, Smith wasn't sure he would be a good fit for a civilian organization.

But he fell in love with the people he met, and he saw a way to continue his passion for developing leaders.

"That was the hook that kept me in," Smith said.

Others who share his passion and have included Civil Air Patrol in their estate plan or are considering it should contact Jones at kjones@gocivilairpatrol.org.

"We want to collect these exciting stories about why people choose CAP with their generous planning," she said. "For those exploring options, we do have resources available to assist."

An explanation of the Semper Vigilans Society and a step-by-step guide to becoming a member can be found at civilairpatrol.planmylegacy.org/semper-vigilans-society.



A MEMORIAL SCHOLARSHIP

Texas 'CAP Family' Honors Son

Rick Schroder grew from a boy with a keen mind and a sharp sense of humor into a focused young man. He drew on his intellect to turn an interest in science and aviation into a rewarding career, and much of the credit goes to his involvement with Civil Air Patrol, starting at age 13.

Thanks to his parents, Col. William and Maj. Valerie Schroder, other youngsters also will have an opportunity to experience CAP and be exposed to many rewarding career opportunities in Nick's honor.

Nick died Aug. 12, 2019, in Midwest City, Oklahoma, at age 26. He was a mechanical engineer at Tinker Air Force Base. To celebrate his life and honor his memory, Nick's parents have endowed the Capt. Nick Schroder Cadet Scholarship through Civil Air Patrol to help provide opportunities to other cadets also interested in exploring career paths in aviation.

"I'm glad that we can do this as a perpetual memorial," his father said.

The scholarship will support a college- or academy-bound cadet majoring in a science, technology, engineering, or mathematics (STEM) field. The fund also will support two cadets who attend CAP National Cadet Special Activities

each year, providing them with opportunities to learn and grow in a chosen field.

"CAP Cadet Programs is designed to influence young people like Nick to be dynamic Americans and aerospace leaders through cadet engagement, physical activities, and in developing leadership skills," said Margarita Mesones, manager of CAP's cadet aviation career activities.

Kristina Jones, CAP's chief of philanthropy, said the Schroder family embodies the term "CAP family," with both parents being active members. Bill Schroder is Texas Wing commander; Val fills multiple duty positions with the Lakeshore Composite Squadron and Group II.

Jones said Bill and Val shared how involvement with Civil Air Patrol changed Nick's life from being a "couch potato" to an energetic young man.

"I am so grateful the Schroders have chosen to establish a scholarship in his name, which has the opportunity to provide the same life-changing opportunities for cadets in the future," Jones said.

Once Nick followed his parents into CAP, he was all in.



Nick Schroder, 26, rides in a tank a week before he died in 2019. At the time of his death, he was working as a mechanical engineer at Tinker Air Force Base in Oklahoma.

"He loved CAP," Val said. "That's where his joy was."

Nick's first national activity, at age 14, was the Advanced Technologies Academy in Colorado. He ended his cadet career as a cadet lieutenant colonel, just missing the Gen. Carl A. Spaatz Award — CAP's highest cadet honor — by one exam when he turned 21.

The scholarship in Nick's honor was funded through his life insurance and donations, including \$10,000 given by family and friends. His parents are grateful for the support from Civil Air Patrol as well.

CREATING A BRIGHTER FUTURE

Squadron Founding Member Leaves Transformational Gift as a Legacy

The loyalty and generosity of a charter member of Civil Air Patrol's Nellis Senior Squadron was on full display at a banquet on Jan. 12, 2020, in Las Vegas when a gift of \$450,721 was made official.

The gift from the Charles and Lenke N. Tarr Fund came 20 years after Charles' death. It was one of 17 gifts distributed at the banquet, all to organizations and charities that Tarr supported during his 84 years of life.

"Charlie's dream was to make this a better world," said Jerry Engel, who first met Tarr in the 1950s when both men were new to Las Vegas. The two became friends, and Engel, a certified public accountant, suggested to Tarr that he establish a trust fund. Engel served as a trustee of the fund from its inception until its closing.

The Nellis Senior Squadron was formed in 1988, and over the years Charles Tarr served in many capacities. He was a natural fit for Civil Air Patrol, having flown B-17 bombers in 42 missions during World War II.

When Tarr died Dec. 31, 1999, he left a sizable trust. For the first 19 years of



Following World War II, Charles Tarr Jr. met and married Lenke, a Hungarian actress and Holocaust survivor.

the fund, gifts of either \$500 or \$1,000 were distributed annually among the 17 recipients. The Nellis Senior Squadron received \$1,000 annually. The remainder of the fund, totaling \$5.4 million, was distributed at the January banquet.

The \$450,721 designated for the Nellis Senior Squadron will be managed by the Civil Air Patrol Foundation. The gift is the first endowment dedicated to supporting a local unit, said Kristina Jones, CAP's chief of philanthropy.

"We are glad to offer the foundation as a manager of these types of gifts, which are intended to have a meaningful impact for years to come," Jones said.

Lt. Col. Malcolm Arnot, deputy commander of the Nellis squadron, talked about future uses of the proceeds during the January banquet.

"The donation means a great deal to the Nellis Senior Squadron in that it will allow the squadron to provide meaningful and robust training to all our members and provide mission support to our operations," Arnot said.

Some of the funds will be used for much-needed renovations, repairs and upgrades to the operations center, which is located at North Las Vegas Airport. The facility houses the Nellis squadron's two aircraft and is used by other CAP squadrons in southern Nevada.

If you're interested in learning more about including Civil Air Patrol in your estate plans and/or setting up a permanent scholarship fund or endowment fund, we would love to talk with you. Contact Kristina Jones, CFRE, Chief of Philanthropy via phone at **833-426-4227** (toll-free) or email legacy@gocivilairpatrol.org.

SCHOLARSHIP RECIPIENTS

SCHOLARSHIP AWARDS FROM 2020 DONATIONS

CAP Board of Governors Academic

Cadet Lt. Col.	Ruth Anand	OH	\$2,500
Cadet Col.	Rachel Rosenzweig	MD	\$2,500

CAP Cadet Academic

Cadet Lt. Col.	Ivan Altunin	NV	\$2,000
Cadet Capt.	William Barker	DC	\$2,000
Cadet 2nd Lt.	Nicholas Barrick	HI	\$2,000
Cadet Capt.	Justus Bartz	TX	\$2,000
Cadet Maj.	Grayson Bertaina	FL	\$2,000
Cadet Capt.	James Braun	GA	\$2,000
Cadet Col.	Ryan Buckton	NC	\$2,000
Cadet Capt.	Akash Chakka	NJ	\$2,000
Cadet Maj.	Ronak Chawla	MD	\$2,000
Cadet 1st Lt.	Anna Zafira Conkling	CO	\$2,000
Cadet Maj.	James Culp	CO	\$2,000
Cadet Capt.	James Demonte-Weckel	MD	\$2,000
Cadet 2nd Lt.	Mehul Dhillon	IN	\$2,000
Cadet 1st Lt.	Corbin Endre	NC	\$2,000
Cadet Lt. Col.	Kurt Finkensaedt	DC	\$2,000
Cadet 1st Lt.	Christopher Foster	MO	\$2,000
Cadet Lt. Col.	Mathias Gilliam	WI	\$2,000
Cadet Lt. Col.	William Heppding	VA	\$2,000
Cadet Capt.	Jacob Hoernlein	NC	\$2,000
Cadet 2nd Lt.	William Huang	PA	\$2,000
Cadet Capt.	Joshua James	PA	\$2,000
Cadet Col.	Josh Klopfenstein	TX	\$2,000
Cadet Maj.	Matthew Kousiry	FL	\$2,000
Cadet 1st Lt.	Josiah Lamont	SC	\$2,000
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Cadet Maj.	Joseph Ryan	MI	\$2,000
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Cadet Capt.	Manali Shah	NJ	\$2,000
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Cadet 2nd Lt.	Kaitlyn Wollenzien	FL	\$2,000
Cadet Capt.	Hannah Wright	CT	\$2,000
Cadet Maj.	Michael Zielinski	MT	\$2,000

CAP Cadet Flight

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Cadet Lt. Col.	Braxton Brady	WA	\$1,000
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Cadet Capt.	Elise Ferreria	WA	\$1,000
Cadet Capt.	Gabriel Fidalgo	PR	\$1,000
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Cadet Maj.	Ramffys Paniagua	NY	\$1,000
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Cadet 2nd Lt.	Nicholas Randall	NY	\$1,000
Cadet Capt.	Caleb Savoie	MD	\$1,000
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Cadet Maj.	Julius Sjolie	WA	\$1,000
Cadet Lt. Col.	Christopher Starnes	FL	\$1,000
Cadet Capt.	Nicolas Williams	RI	\$1,000

Ronald Hanson PhD MD JD Fund

Cadet 1st Lt.	Robert Britton	FL	\$2,000
Cadet Capt.	Evan Halverson	WI	\$2,000

Lt. Col. Edward J. Myzie Flight Academy

Cadet 2nd Lt.	Vikash Ganapathy Sasikumar	NJ	\$800
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Lt. Col. William E. Hanna Jr., USAFR Flight Scholarship Fund

Cadet Lt. Col.	Katherine McKinney	AR	\$5,000
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National Soaring Museum Glider Academy

Cadet Chief Master Sgt.	Logan Hicks	NE	\$800
Cadet Capt.	Gwendolyn Vongkasemsiri	TN	\$800
Cadet Chief Master Sgt.	Chloe Litteral	LA	\$800
Cadet Capt.	Dylan Cabrera	TX	\$800

USAA Academic

Cadet Col.	Annika Walukas	WI	\$1,000
Cadet Lt. Col.	Aaron Yagnik	NJ	\$1,000
Cadet Col.	Bethany Wilson	OK	\$1,000

Detroit Chapter #9, Vietnam Veterans of America, Inc. Scholarship

Cadet Lt. Col.	Catherine Ballard	MI	\$2,500
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USAFA Preparatory School Recommendation

Cadet Lt. Col.	Michael Brito	PR
Cadet Maj.	Josuel Cisnero	PR
Cadet Lt. Col.	Graham Collie	NC
Cadet Maj.	James Culp	CO
Cadet Lt. Col.	Brian Di Mascio	CA
Cadet 2nd Lt.	Larsen Emig	AZ
Cadet Maj.	John Ewing	WV
Cadet 1st Lt.	Christopher Foster	MO
Cadet Capt.	Cameron Gibson	NC
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Cadet Maj.	Matthew Kousiry	FL
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Cadet Capt.	Cameron White	MA



If you are interested establishing a scholarship, please contact Kristina Jones, CFRE, Chief of Philanthropy, at legacy@gocivilairpatrol.org or **833-IAM-4CAP** (833-426-4227).

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The Estate of Daniel Allison
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We appreciate and acknowledge the following memorial and tribute gifts made from Oct. 1, 2019-Sept. 30, 2020.

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In-State Funding Received by CAP Wings (FY20)

\$2,421,170

Federal Funding (FY19)

\$33.6 million Operations & Maintenance
\$10.8 million Aircraft Procurement
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In-State Funding Received by CAP Wings (FY19)

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CONTACT INFORMATION

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Chief Operating Officer

John A. Salvador
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BOARD OF GOVERNORS (as of June 1, 2021)

Civil Air Patrol's 11-member Board of Governors generates strategic policies, plans and programs designed to guide and support the volunteer service of the organization's 52 wings. CAP's national commander and chief executive officer, the organization's chief operating officer and the CAP-USAF commander serve as advisers to the Board of Governors.

Civil Air Patrol-Appointed Members:

Col. Curtis Boehmer, CAP Member-at-Large (Vice Chairman)
Col. Dale Newell, CAP Member-at-Large
Col. Larry Ragland, CAP Member-at-Large
Col. John Longley, CAP Member-at-Large

Air Force-Appointed Members:

Lt. Gen. Kevin McLaughlin, USAF (Ret), Independent Consultant (Chairman)
Maj. Gen. Sandra (Sandy) Finan, USAF (Ret), Independent Consultant
Brig. Gen. William Betts, USAF Vice Commander, CONUS NORAD Region, First Air Force (AFNORTH)
Maj. Gen. Cedric George, USAF (Ret), Director of DOD Strategic Business Development for Amazon Web Services

Industry, Government & Education Appointed Members:

Stacey Bechdolt, Engineering & Air Safety, Air Line Pilots Association, International
Martha King, Co-Chairman/Owner, King Schools
Dr. Sharon DeVivo, President/Chief Executive Officer, Vaughn College of Aeronautics and Technology

Advisers to the Board of Governors:

Maj. Gen. Mark E. Smith, CAP National Commander/CEO
Col. Mark A. Wootan, USAF, CAP-USAF Commander
John A. Salvador, CAP, BoG Executive Secretary/Chief Operating Officer



CIVIL AIR PATROL FOUNDATION BOARD OF TRUSTEES

Mr. Paul Graziani (Chairman)
Ms. Stacey Bechdolt (Vice Chair)
Col. Curtis Boehmer, CAP
Lt. Col. Richard Flowers, CAP
Mr. Karl Geng
Brig. Gen. Leon Johnson, USAF (Ret)
Col. Rajesh Kothari, CAP
Lt. Gen. Kevin McLaughlin, USAF (Ret)
Ms. Vanessa Blacknall-Jamison
Dr. Peggy Chabrian
Ms. Kristina Jones (President/Executive Director)

CIVIL AIR PATROL FOUNDATION

The CAP Foundation's purpose is to promote and support Civil Air Patrol and its programs and mission; provide direct financial support to Civil Air Patrol and its programs, missions and operations; and provide scholarships to members of Civil Air Patrol.

The following funds have been established in the Civil Air Patrol Foundation:

Chaplain (Lt. Col.) Jack Etheridge Scholarship
CAP Nebraska Wing Endowment Fund
Lt. Col. William E. Hanna Jr. USAFR Flight Scholarship Fund
Lt. Col. Edward J. Myzie Flight Academy Scholarship
William Penn Foundation Flight Scholarship
Detroit Chapter #9 Vietnam Veterans of America Inc. Scholarship
Capt. Nick Schroder Cadet Scholarship*
Charles and Lenke Tarr Endowment benefiting Nellis Senior Squadron*

*established within the last year

FOR MORE INFORMATION

If you are interested in establishing a scholarship or endowment, please contact Kristina Jones, CFRE, Chief of Philanthropy, at legacy@gocivilairpatrol.org or **833-1AM-4CAP** (833-426-4227).

Want to learn more about the CAP Foundation?
Visit www.civilairpatrolfoundation.org

NATIONAL DATA

2020 Statistics

2020 VALUE OF CAP MEMBERS' SERVICE HOURS

\$193,721,863

MEMBERSHIP

Volunteer Members

35,043 adult members

24,225 cadets

Squadrons

1,435 locations nationwide

EMERGENCY RESPONDERS

6,711 aircrew personnel

33,241 emergency responders

EQUIPMENT

Aircraft

560 single engine

54 gliders

2 balloons

Vehicles

1,098 vehicles

Interoperable Communications

729 VHF/FM repeaters

12,793 VHF/FM stations

2,067 HF stations

MISSION ACTIVITY

756	search and rescue missions
	130 lives saved
	452 finds
101	disaster relief missions
220	air defense intercept training and evaluation missions
425	CAP, AFROTC and AFJROTC cadet orientation flight missions
307	other Air Force support missions
912	training missions
84	other state support missions
201	other missions in support of partner agencies and organizations or local municipalities
70,919	Total Hours Flown

YOUTH IMPACT

24,000	cadets ages 12-21
400,000	classroom students reached
500,000	cadets/students impacted by aerospace/STEM program
7,000	teacher members
76,500	ACE program participants in 517 schools
95	academic and flight scholarships worth \$155,500 awarded
82%	achieve B's or better in school
80%	cadets/students interested in aerospace/STEM careers after using CAP's STEM Kits
61%	classrooms served in Title I schools

GuideStar Platinum Seal of Transparency

Civil Air Patrol received the highest level of recognition offered by GuideStar. To reach the Platinum level, CAP added extensive information to its nonprofit profile on GuideStar, including in-depth financial information; qualitative information about goals, strategies and capabilities; and quantitative information about results and progress toward its mission.

Charity Navigator

Charity Navigator rates the effectiveness of thousands of nonprofits based on measures of finance, accountability and transparency. In 2020, Civil Air Patrol passed the standard that allows the use of the "Confidence to Give" seal. CAP's score of 100 is the highest available in the Encompass Rating System.

BBB

The BBB Wise Giving Alliance (BBB WGA) and the local Better Business Bureaus maintain factual information about organizations and provide impartial reports that indicate how organizations' practices vary from the voluntary Standards for Charity Accountability. This information helps donors make independent decisions about giving. CAP met all 20 of the BBB Standards for Charity Accountability based on a review of information and materials provided by the organization.



give.org

Mission Statement

Supporting America's communities with emergency response, diverse aviation and ground services, youth development and promotion of air, space and cyber power.

On the Cover

Civil Air Patrol members mobilized to provide 40 states and Puerto Rico with COVID-19 support in fiscal 2020. Their critical missions ranged from flying test kits, ventilators, vaccines and critical personnel protection equipment to remote hospitals to serving millions of packaged meals to those in need. While maintaining strict safety protocols, CAP's mobilization in support of the novel coronavirus response was the largest effort since World War II. The support, now approaching 50,000 volunteer days, continues in 2021.

For More Information

Contact Kristina Jones, CFRE, Chief of Philanthropy, 833-IAM-4CAP (833-426-4227), kjones@gocivilairpatrol.org, for more information concerning this annual report for fiscal year 2020.

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