

WHERE CURIOSITY

Curiosity is our catalyst.

CURIOSITY

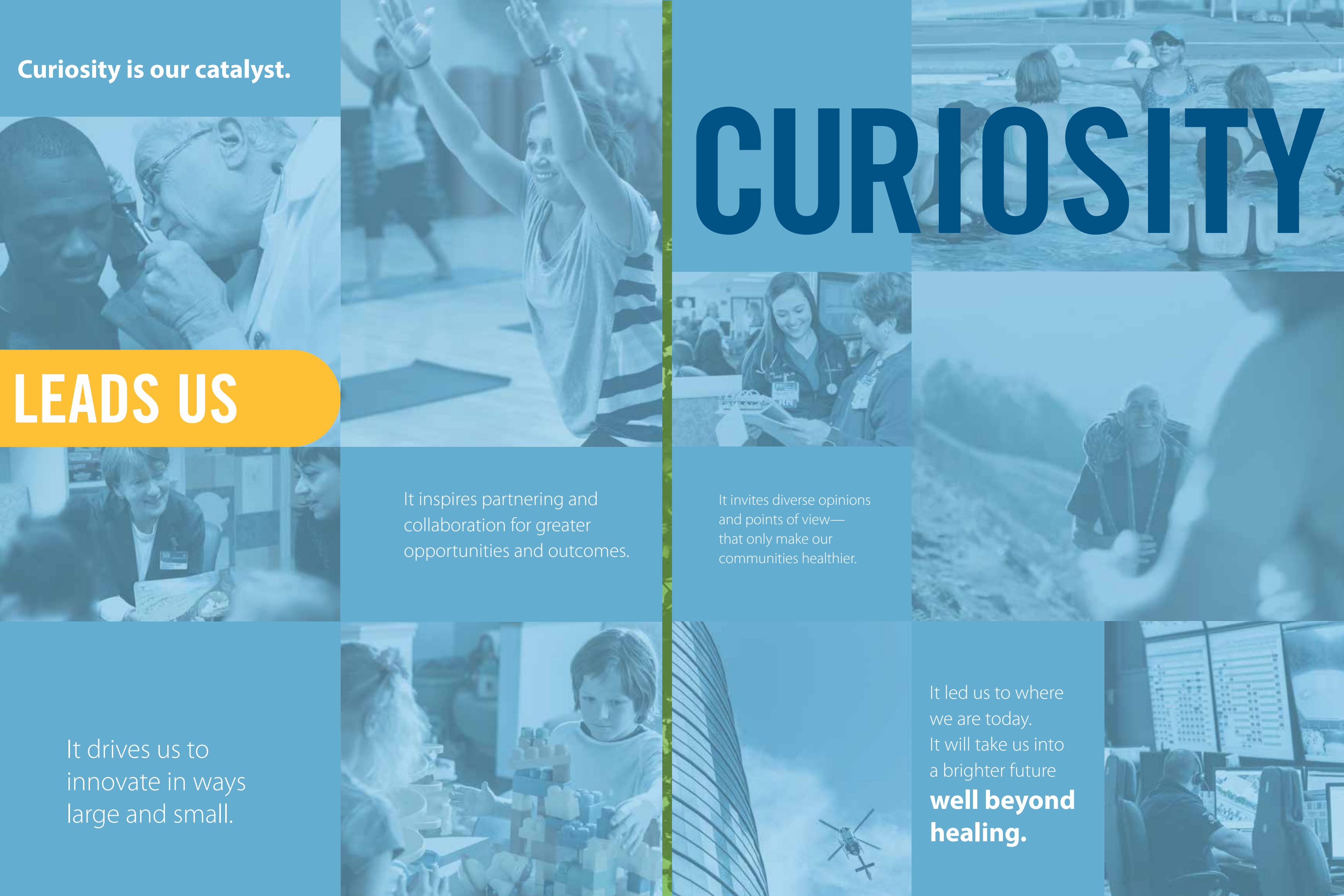
LEADS US

It inspires partnering and collaboration for greater opportunities and outcomes.

It invites diverse opinions and points of view—that only make our communities healthier.

It drives us to innovate in ways large and small.

It led us to where we are today. It will take us into a brighter future **well beyond healing.**



YOU MIGHT SAY LED US HERE

Carilion Roanoke Memorial Hospital was one of only 48 hospitals nationwide to earn top ratings in all surgeries and conditions measured by *U.S. News & World Report*.

BEST
REGIONAL HOSPITALS

U.S. News & WORLD REPORT

ROANOKE VALLEY
RECOGNIZED IN 15 TYPES OF CARE
2017-18

CURIOSITY



It invites diverse opinions and points of view— that only make our communities healthier.



It led us to where we are today. It will take us into a brighter future **well beyond healing.**





DEAR NEIGHBORS AND FRIENDS,

If I could describe the past year in a word, it would be “curiosity.” Long a Carilion value, our active curiosity is what drives our relentless pursuit of better outcomes and experiences. It’s why we ask questions every day about the care we give, the teaching we do and the partnerships we seek. It provides us with a constant flow of new ways and approaches to contribute more to the communities we serve.

In 2017, that pursuit led to unprecedented recognition. Carilion Roanoke Memorial Hospital ranked among the top 1 percent of hospitals nationwide by *U.S. News & World Report*. Our heart program was named one of the top 50 in the U.S., and the Centers for Medicare & Medicaid Services acknowledged our experience delivering better, lower cost care with acceptance into its innovative new “Next Generation” program.

Closer to home, our partnership with Virginia Tech grew to include an innovation fund and a biomedical research expansion as part of a robust and growing Health Sciences and Technology Campus that promises to transform our region’s economy.

We see these achievements as the direct result of our overarching commitment to patient-centered care, and to our region. You’ll see some examples in the following pages, along with the solutions that Carilion’s innovation, collaboration and commitment to community made possible.

I hope you’ll share my excitement and wonder:

Where will curiosity lead us next?

Sincerely,

Nancy Howell Agee
President and CEO

RECOGNIZED FOR LEADERSHIP

Modern Healthcare has recognized Nancy as one of the nation’s 100 Most Influential People in Healthcare.

2017 REPORT TO OUR COMMUNITY TABLE OF CONTENTS

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In the constant pursuit of making experiences and outcomes better...

CURIOSITY LEADS US



TO INNOVATE

DISCOVERING NEW BENEFITS

What if we made exercise easier to prescribe?

Doctors and nurses know the benefits of exercise, from lowering blood pressure and controlling blood sugar to improving mood. We understand the pivotal role exercise can play in maintaining the health of those with chronic illness. For example, motor symptoms associated with neurological conditions often respond well to exercise, and so can a variety of non-motor functions—including sleep, energy and cognition. New data suggests that exercise may slow disease progression.

It's so beneficial, we thought, why not go beyond making it a recommendation, and make it easier for doctors to prescribe and more convenient for patients to participate? That's why we transformed Carilion Wellness from a hospital-owned athletic facility into an active partner in the Carilion care team that creates individualized exercise prescriptions for patients.

FIT FOR THE FUTURE

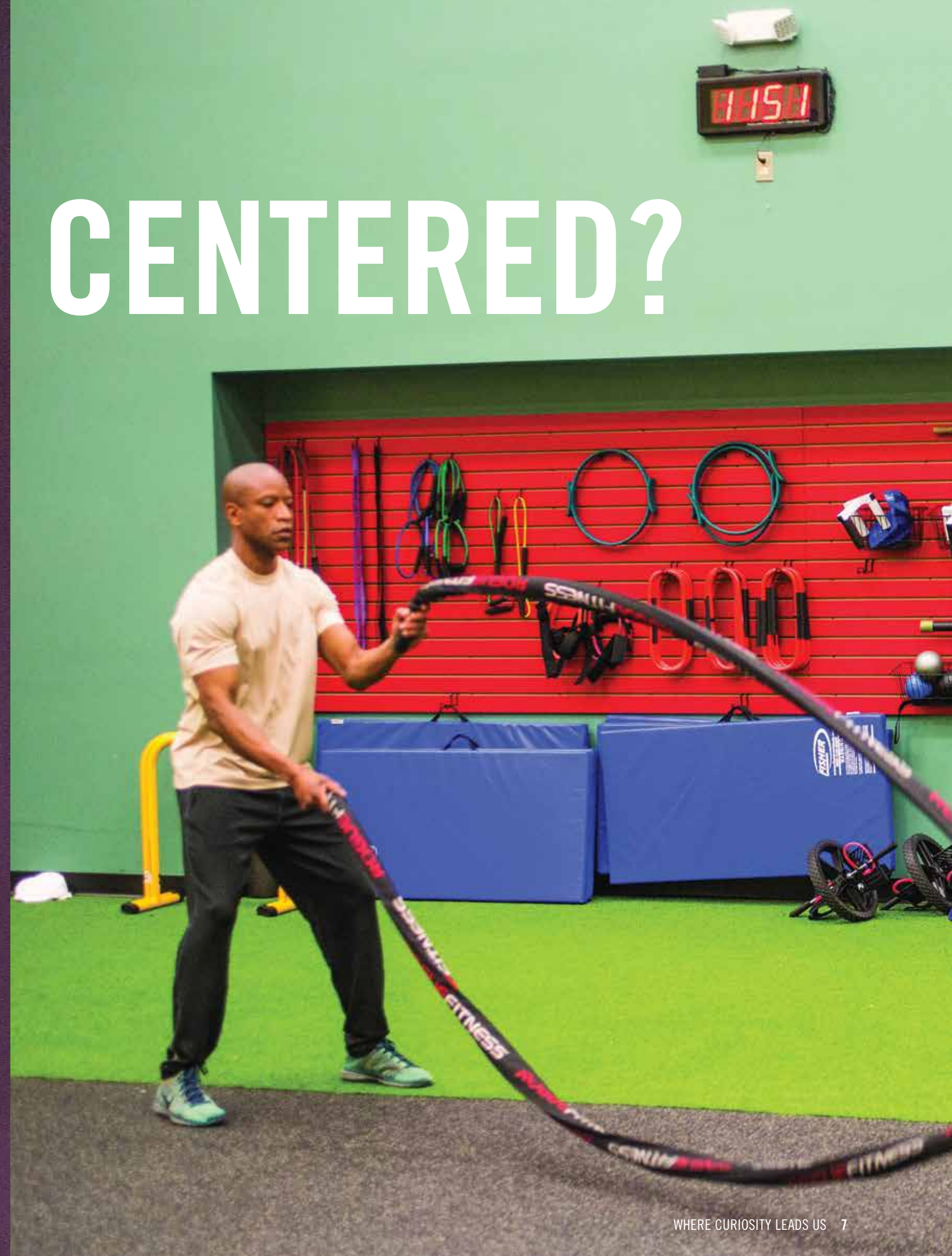
As our programs expand, we continue to expand access to them. In 2017, Carilion Wellness opened at Smith Mountain Lake. Along with our core exercise programs, a range of classes from yoga to painting are available there.

We started with FitRx—our 60-day prescription exercise program. It gives patients referred by physicians access to one-on-one personal training sessions with nationally certified trainers. The trainers, in turn, exchange feedback with the prescribing clinicians.

We didn't stop there, though.

We expanded the program with Take Control Rx. It's for patients with neurological conditions such as Parkinson's disease and multiple sclerosis. We've also added Recovery Rx for people recovering from injury—including pre- and post-surgery strengthening and rehabilitation.

1,629 PATIENTS
COMPLETED THE FITRx EXERCISE
PRESCRIPTION IN 2017



IMAGINING STRONGER WELLNESS PROGRAMS

IS OUR CARE PATIENT-CENTERED?

ASK SUSAN GARDINER

Susan Gardiner and her husband were avid walkers. One evening, Susan's husband noticed that her gait seemed stiff, and she wasn't swinging her arms. Realizing something wasn't right, he thought she might have had a stroke.

Susan's doctor referred her to a neurologist who diagnosed her with Parkinson's disease. "Can I talk you out of that?" she remembers asking.

That was 2010.

Now, she follows a "live well" philosophy that promotes exercise as a way to improve quality of life for those who suffer with the disease.

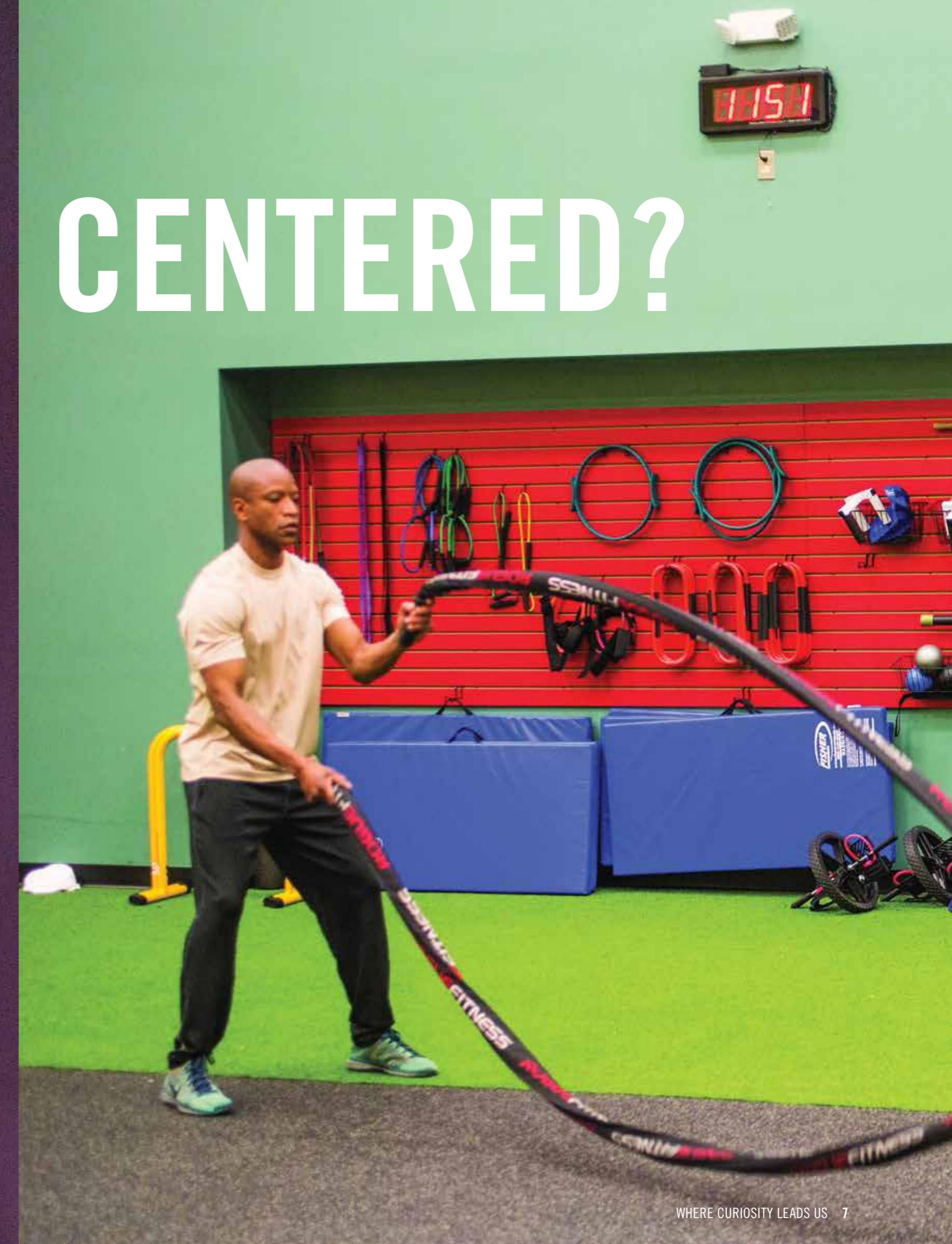
After learning about the unique programs offered by Carilion Wellness for patients with chronic conditions, Susan was among the first to enroll. She joined the group for

sequential weeks of exercise. First, weight lifting to build strength, then suspension training to improve flexibility, followed by boxing and cycling—Susan's favorites.

"It's a very lonely life if you don't find a program like this," she says. "It has changed everything for me. I can't stand the thought that there may be others with Parkinson's who are not benefiting from this program."

—Susan Gardiner, Roanoke

Learn more by visiting our year in review:
CarilionClinic.org/2017



INNOVATING IN EDUCATION

How can we use our educational expertise to bring more to care, careers and lives?

Carilion began training nurses almost 100 years ago and physicians more than 70 years ago. We now offer more than two dozen residencies and fellowships in our graduate medical education program, with nearly 300 physicians in training. In 2017, we expanded our post-graduate programs to provide advanced training opportunities for other members of our interdisciplinary care teams. A nurse residency program provides new nurses additional training to help them transition to professional practice. We also began offering an Advanced Clinical Practitioner (ACP) fellowship in urgent care and rural health for physician assistants and nurse practitioners. These programs join our existing ACP fellowships in orthopaedic surgery and emergency medicine.

We were among the first in the country to offer specialized post-graduate ACP training.

Our education philosophy is interdisciplinary and team-based, instilling a collaborative approach to care.

RECOGNIZED FOR OUR WORKPLACE

Carilion facilities ranked among the Best Hospitals in Virginia for Nurses by Nurse.org

EDUCATIONAL MILESTONES INCLUDE:

1

Celebrating Jefferson College of Health Sciences' 35th anniversary as a degree-granting institution. When the school began in 1982, it was the first hospital-based college in Virginia and one of only seven like it in the country with accreditation.

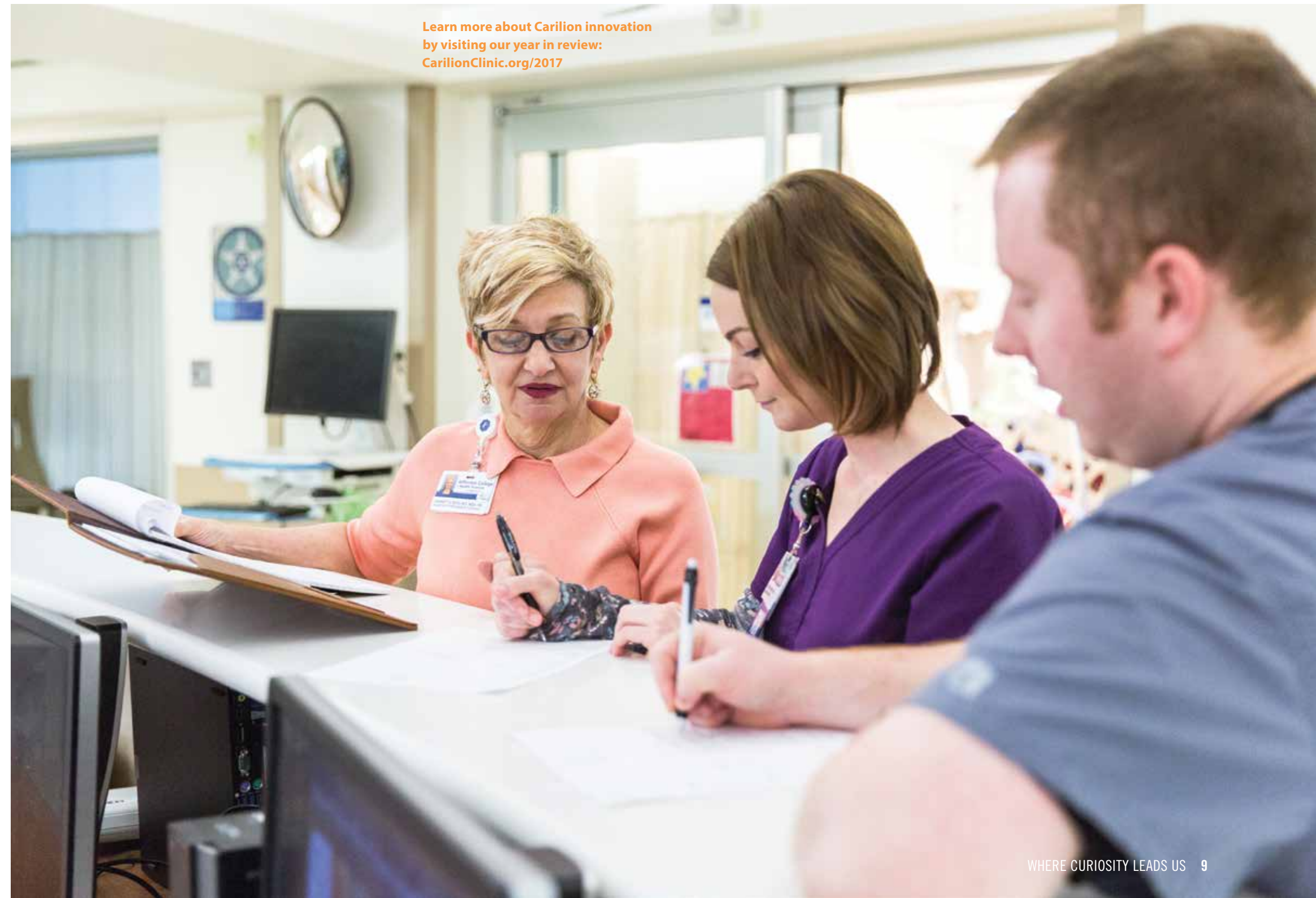
2

Graduating our first fellows from the Virginia Tech Carilion Emergency Medical Services Fellowship program. EMS is the newest subspecialty recognized within the field of emergency medicine. Our two-year program prepares physicians to become medical directors of local EMS systems.

3

Preparing high school students for careers in health care with our teen hospital volunteer program. Summer 2017 saw a record 87 participants. The teens benefit from a perspective they cannot get in high school or from a summer job. Many of them get an extra head start with a scholarship from Carilion.

Learn more about Carilion innovation by visiting our year in review: CarilionClinic.org/2017





IMPROVING CARE FOR KIDS

How does common-sense thinking lead to innovative solutions in pediatric care?

Some innovations are simply born of common sense—creating a better place or acting on a telling statistic.

- With autism and other sensory disorders among children on the rise, we realized the frenetic nature of the traditional health care environment was part of the problem. Carilion Children's new sensory safe room in our inpatient unit in Roanoke was the answer. Funded by the generosity of our community through a Carilion Clinic Foundation innovation grant, it provides a calm, welcoming environment that reduces the risk of sensory overload for kids with autism, special needs and neurotypical development.
- Ninety percent of women who deliver their first child by Cesarean section also deliver their next baby that way. A C-section, like any surgical procedure, carries risks. Our goal is to do what's safest for our patients, so we focused on reducing the number of first-birth C-sections. By developing specific criteria and performing the procedure only when medically necessary, we've reduced Carilion Roanoke Memorial's first-birth C-section rate from 29 percent to 22 percent—well below the national target!



EXPANDED CARE FOR OUR LITTLEST PATIENTS

We opened a Carilion Children's inpatient unit at Carilion New River Valley Medical Center to make care more convenient for pediatric patients and their families in the New River area. It includes five large, private rooms with in-room monitors, a new playroom and around-the-clock care.

In imagining ways to strengthen our capabilities...

CURIOSITY LEADS US



TO COLLABORATE

IS OUR CARE

RECOGNIZED FOR QUALITY

Watson Health Top 50 Cardiovascular Hospital

ESTABLISHING NEW SPECIALTIES

How do we bring the latest procedures here?

Aortic diseases contribute significantly to cardiovascular deaths. And, as the age of the population increases, incidence of aortic diseases is expected to rise.

That's why, in early 2017, we established the Carilion Clinic Aortic Center. It's the latest addition to our nationally recognized heart and vascular program. The Center provides advanced diagnosis and treatment of complex aortic and vascular diseases along with the latest minimally invasive surgical procedures.

Created in partnership with Jefferson Surgical Clinic, the Aortic Center has become a destination for patients throughout the mid-Atlantic.

Other heart and vascular services include growing structural heart and interventional cardiology programs that provide the most technologically advanced procedures for patients with severe stenosis, atrial fibrillation and other conditions.

ADDITIONAL ADVANCES:



Our Level 1 Trauma Center at Carilion Roanoke Memorial Hospital added a new certification—National Verification by the American College of Surgeons. This dual trauma accreditation elevates the center to a nationally recognized program.



The use of robots is revolutionizing surgery at Carilion. Patients with early-stage throat cancer can now be treated through the mouth rather than an incision. And patients with previously untreatable epilepsy can be diagnosed and treated without open-skull surgery.



Carilion doctors are successfully treating brain aneurysms and ischemic strokes through holes as small as pinpricks. Guided by high-resolution, three-dimensional images, they deliver stents and other interventions through tiny catheters to restore normal function.



IS OUR CARE

ESTABLISHING NEW SPECIALTIES

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A LIFE-CHANGING COLLABORATION

PATIENT-CENTERED? ASK FRANK HUFFMAN

Frank Huffman, a U.S. Army veteran and avid Harley-Davidson rider, got the news he was also—in his own words—“a ticking time bomb.”

During a visit to his doctor, he learned he had a complex abdominal aneurysm. As with all aneurysms, the risk of rupturing made it life-threatening. Complicating things further was that Frank's aneurysm was close to the junction of his renal arteries—which meant traditional surgery was not an option.

He was referred to Carilion Clinic's new Aortic Center. Doctors there treated his aneurysm with a custom-designed stent graft delivered through an artery.

Instead of days in the hospital, Frank was ready to go home by lunchtime the next day. Within weeks, he was back to his normal activities.

“Carilion treated me like family and made the whole process anxiety-free. I haven't felt this good in 20 years.”

—Frank Huffman, Moneta





COLLABORATING WITH VIRGINIA TECH

What happens when a leading research university and a nationally recognized health care organization join forces?

Our innovative partnership with Virginia Tech produced a medical school and research institute seven years ago. We took the next step with ambitious plans to develop a Health Sciences and Technology Campus within the Roanoke Innovation Corridor.

To help turn research discoveries into real-world applications, we formed a \$15 million VTC Innovation Fund focused on investing in life sciences and disruptive technology opportunities.

Together, we broke ground on the \$90 million Virginia Tech Carilion Biomedical Research Expansion, which will double our research capacity and bring together faculty and staff studying a range of areas from biomaterials to cancer.

Carilion and Virginia Tech will continue to advance science while transforming our region's economy.

OUR PARTNERSHIP HAS ALSO RESULTED IN:

- A Center for Transformative Research on Health Behaviors to unlock the secrets to changing behaviors for improved health.
 - Giving undergraduate neuroscience students the chance to follow our neurosurgery team...all the way into the OR.
 - Graduating the fourth class of physician thought-leaders from the Virginia Tech Carilion School of Medicine—to care for patients and meet a critical need in our region and beyond.
- The VTC School of Medicine has become one of the nation's most competitive medical schools. It is on track to become fully integrated into Virginia Tech as the university's ninth college in 2018.

In catalyzing progress and vitality...

CURIOSITY LEADS US

Learn more about collaboration at Carilion
by visiting our year in review: CarilionClinic.org/2017



TO COMMUNITY



CARING FOR OUR OWN

How do we best meet the needs of rural residents?

Our commitment to the families in the communities we serve means extending ourselves to address their needs. After several local doctors retired or left the area, Alleghany Highlands' residents were faced with traveling for hours to visit a family physician.

To help fill the gap, Carilion opened a new family medicine office in Clifton Forge, our 42nd family medicine site. Each one represents an important part of our mission—to provide access to care for our neighbors wherever they live in our service area.

CARILION PRIMARY CARE PRACTICES SAW 976,000 VISITS IN 2017

OUR COMMITMENT INCLUDES:



Dedicating necessary resources...

- We moved and expanded our family medicine practice in Rocky Mount. The new office is conveniently located, and features a larger lab and well and sick waiting areas.
- We began construction at the new location for our Bridgewater family medicine practice. The 5,000-square-foot office in the Bridgewater Health Center is co-located with other medical service providers so patients will have easy access to lab, imaging and physical therapy services. The practice is expected to open in 2018.

Maximizing existing resources...

- Based on our track record of successfully improving the health of our Medicare patients, the Centers for Medicare & Medicaid Services (CMS) chose Carilion—among 28 new entrants—for its Next Generation ACO Model.

As an Accountable Care Organization since 2006, Carilion is nationally recognized as a leader in innovative payment models that helps patients with chronic illnesses live healthier and lower the total cost of care.

PROBLEM SOLVING WITH TEAMWORK

IS OUR CARE PATIENT ASK KENNY HAWKINS -CENTERED?



Kenny Hawkins, a retired medical equipment deliveryman and lifelong bowling fan, battles multiple health conditions, including COPD, diabetes and cardiovascular disease. Managing them presents a lot of challenges. As a patient in a Carilion medical home, though, Kenny's care is coordinated so he has help.

Carilion Clinic's primary care practices operate as "medical homes." It's a team approach to care that keeps patients focused on their health goals, and provides the education they need to help them get there. Now more than ever, it includes taking care of patients' social needs as well as their medical ones—tapping resources beyond the practice, such as classes at the local community college.

This novel approach to care has yielded great results, including:

Better choices – Kenny's team sourced healthy food that's convenient for him, while encouraging some simple changes like raw vegetables as a snack at bedtime, and low-carb yogurt instead of macaroni for lunch.

Affordable options – Kenny now is enrolled in Carilion's Medication Assistance Program to make his prescriptions affordable.

Healthier lifestyle – to expand his options for activity, his team discovered Kenny's insurance covered a gym membership. Today, Kenny's blood sugar is in the healthy range, and he's even lost some weight.

“If it weren't for this program, I wouldn't be as healthy as I am today.”

—Kenny Hawkins, Roanoke



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ENGAGING BEYOND OUR WALLS

How do we respond when a national problem hits home?

Prescription narcotic abuse has reached epidemic proportions in the United States and our region is one of the hardest hit: southwestern Virginia has the state's highest mortality rate from opioid overdoses.

Big problems require big solutions. That's why we're combating the epidemic with a coordinated, cross-channel response. It involves all areas of Carilion—nursing, pharmacy, psychiatry, emergency medicine and specialty and primary care—with a goal of reducing opioid misuse, abuse, diversion and addiction. Our work focuses on comprehensive pain management, responsible opioid prescribing and improved access to addiction treatment. Beyond Carilion, we provided leadership that helped change prescribing practices in emergency departments throughout Virginia.

Across our communities, a number of other programs are also part of the response effort.

Roanoke Valley

We're training adults to become certified in youth mental health first aid. The course teaches community members how to identify a mental health or substance abuse crisis and find help. Parents, school administrators, teachers, school counselors and juvenile corrections officers are among those who have completed the program.

In partnership with the Bradley Free Clinic, we're part of the Roanoke Valley HOPE Initiative that works to connect those with substance use disorders with professional help. For the Rescue Mission, we provide specialized training for the staff working on its free, long-term substance use disorder treatment program.

Franklin County

We're helping to reduce access to unused prescriptions by providing safe drug disposal bags to hospital patients and pharmacy customers.

Lexington/Rockbridge

Carilion Stonewall Jackson Hospital is now a Crisis Intervention Assessment Site, thanks to a grant from the Virginia Department of Behavioral Health and Developmental Services. The goal of the program is to improve communication and collaboration between law enforcement and mental health professionals.

New River Valley

We're part of the New River Valley Safety Net Coalition that's focused on reducing substance use among young adults, particularly those on college campuses. Carilion sponsored and helped organize the 4th Mid-Atlantic Recovery Conference at Virginia Tech, with representatives from more than 30 colleges and universities in attendance.



RECOGNIZED FOR EXCELLENCE
Becker's 100 Great Hospitals in America

SHARING GOOD IDEAS

What's a fun way to encourage healthy momentum?

Our flagship hospital, Carilion Roanoke Memorial, is known for a lot of things. Now you can add “Roanoke’s most popular bike-sharing station” to the list. Located along the Roanoke River Greenway, our station is responsible for almost 25 percent of all the program’s rides—which includes 10 bike-sharing locations. Carilion helped launch the bikeshare program, and we’re delighted with the results. It has exceeded expectations for membership and use, not to mention support from the business community.

ROANOKE BIKESHARE USERS LOGGED
4,110 TRIPS
SINCE THE PROGRAM BEGAN IN
MAY, DOUBLE THAT OF SIMILAR-SIZED
COMMUNITIES.

RECOGNIZED FOR COMMUNITY ENGAGEMENT
Silver “Bicycle Friendly Business” by the
League of American Bicyclists



Learn more about Carilion in the community
by visiting our year in review: CarilionClinic.org/2017

PULLING TOGETHER

How can a playroom help us heal?

When the children's playroom in our pediatric inpatient unit at Carilion Children's in Roanoke needed remodeling, an outpouring of support from the community made it possible. In just two months, donors generously gave more than \$200,000 to support the effort.

The playroom will be named "Hannah's Place" in memory of 14-year-old Hannah George, who died in a 2007 car accident along with her father, Carilion physician Jeff George.

Hannah's Place will feature bright, welcoming colors, artwork, murals and child-friendly furniture, as well as areas devoted to arts and crafts, games, creative play and entertainment.

The playroom was the first project funded through our Partners in Healing campaign, which was established to create child-friendly environments and improve children's health in our region.

MANY THANKS TO THESE GENEROUS DONORS:

Teresa George, in whose daughter's memory our new Hannah's Place playroom is named

Rand and Jan Garrett, whose son Jack is memorialized with the Art Venture Wall

Rutherford, a Marsh & McLennan Agency, LLC, Company

Trane

Member One Credit Union

HomeTown Bank

THE JOY OF STORYTELLING

Patients at Carilion Children's Hospital enjoyed the first-ever reading of *Four Fur Feet*, a new book by beloved children's author Margaret Wise Brown. Brown, who is best known for her books *Goodnight Moon* and *The Runaway Bunny*, is an alumna of nearby Hollins University, which houses hundreds of her manuscripts and made *Four Fur Feet* available for publication. Each child born at Carilion will take home a copy of the book.



GIVING BACK TO OUR COMMUNITY

Community Benefit



\$71.6
MILLION
For Charity Care

\$54.8
MILLION
For Other
Uncompensated Care

\$32.7
MILLION
For Education

\$10.8
MILLION
For Community Outreach

\$842
THOUSAND
For Research

Carilion Clinic is a not-for-profit organization. Our neighbors are our shareholders, and the only dividends we seek are a healthier community and a stronger region. Measured in dollars and cents, we contributed millions

to our region—\$170.7 million to be precise, including \$71.6 million in charity care. In total, we gave back \$2.46 for every dollar of tax exemption.

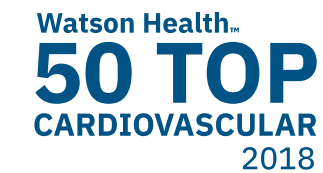
**Fiscal Year 2016*

Carilion New River Valley Medical Center and Carilion Clinic Saint Albans Hospital celebrated their **75th** and **100th anniversaries**—two milestones of medical and psychiatric care for the New River Valley.

CERTIFICATIONS AND RECOGNITION*



U.S. News & World Report Top 1 percent nationally and No. 3 hospital in Virginia (CRMH)



Watson Health Top 50 Cardiovascular Hospital (CRMH)



Consumer Choice No. 1 by National Research Corp. (CRMH, CNRV)



Healthcare Innovation Award for medication management by the Centers for Medicare & Medicaid Services (CNRV)



Silver Beacon Award for Excellence in coronary critical care by the American Association of Critical Care Nurses (CRMH)



Stroke Gold Plus Achievement Award by the American Heart Association and American Stroke Association (CRMH)



Accreditation by The Joint Commission, the internationally recognized symbol of health care quality (all hospitals)



Magnet designation for nursing excellence by the American Nurses Credentialing Center (Roanoke Campus including CRMH, CRCH)



Level 1 Trauma Center by the Commonwealth of Virginia and the American College of Surgeons (CRMH)

**Select 2017 awards and recognition*

Our Donors

Carilion's pursuit of more effective cures, procedures and answers is made possible by the contributions of many.

Thank you to the generous supporters who made annual gifts between January 1 and December 31, 2017.

INDIVIDUAL DONORS

The Visionary Society \$25,000 and Above

Shields and Virginia Jarrett
Tom and Mary Tielking

The Benefactor Society \$10,000–\$24,999

Nancy Howell Agee

The Patron Society \$5,000–\$9,999

Anonymous (2)
Dr. and Mrs. Nathaniel L. Bishop
Drs. Charles and Noelle Bissell
Derrick Family Foundation
John Epling, M.D.
Victor and Christine Iannello
Jonathan Nogueira, M.D.

The Champion Society \$1,500–\$4,999

Anonymous (1)
Lisa Allison-Jones and Bruce Jones
John Burton, M.D.
George and Mary Ann Cartledge
Katherine Chalfinch
Drs. Frank and Jennifer Clark
Sibyl Fishburn
Mark and Joanne Greenawald
James Hartley
Shirley Holland
Leonard Horner
Cynda Johnson, M.D.
Donna Littlepage

Bill and Louise Magdycz
Chris Mertes, M.D.
Virginia Powel, M.D.
Joseph Scartelli, Ph.D.
Gary Scott
Kay and Wayne Strickland
Charles Tarasidis
Daphne and Jay Turner
Rev. Dr. Jonathan and
Rev. Donna Webster

The Leadership Society \$1,000–\$1,499

Anonymous (3)
Jeanne Armentrout
Steve and Brenda Arner
Tim Auwarter
Alexander Boone and
Lynne Pearo
Stephanie Braford
Mollie Burrows
Dr. Barbara and Mr. George
Cartledge, III
Vikas Chitnavis, M.D.
Dan A. and Carolyn H. Chrisman
John Colby, M.D.
Bryan Collier, D.O. and Liz Chilton
Nick and Alison Conte
Mike Dame
Dr. Francis C. and Linda R. Dane
Francis X. Farrell
Bill Flattery
Robert P. Fralin
Marianne Gandee
Jorge Garcia, M.D.
Rollin Hawley, M.D.
Justin Hazelwood

Stephen and Mary Hershey
Scott Hill
Linda Short Hodges
Marilyn Hooker
Keith Kellogg Hunt, M.D.
Bill and Jane Jacobsen
Christopher Keeley, M.D.
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Mark and Cynthia Lawrence
Bill Lee

Neil Macdonald, M.D.
Glen Mayhew
Steve and Ellen Morgan
Jerry Nichols
Michael Nussbaum, M.D.
John Perkins, M.D.
Mr. and Mrs. Bittle W.
Porterfield, III
Manjusha Sahni, M.D.
Margaret Scheaffel
Barbara Schleider
Diane Stavola, Janice and
Elaine Hess
Charles Suba
Bhairvi Trivedi, M.D.
James S. Weston, M.D., P.C.
Herbert Whitley, M.D.
Betsy Whitney
Erik Williams and Matthew Tyson
Karrie Wills
Mary Ann and J. David Wine
Danielle Yarber
Thomas Zoretic

The Guardian Society \$500–\$999

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Kim and Chad Alvarez
Briggs Andrews
Clarke Andrews, M.D.
Joseph Baker, M.D.
Kathie Bare
Vicky Beckner
Carol Bernier, D.O.
Christopher Blake
Duane Blevins
Webb Burns
Jennifer Burton
Jodi Bush
Robert Capito
Cheryle Chapin
Monica Coles
Steve Colvin
Connie Cook
Dottie Cook
Cassandra Melanie Corn
Melissa Crigger
Lori Crowder
Danielle Cundiff
Michael and Robin Czar
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Donna Downs
Zev Elias, M.D.
Sandy L. Fogel, M.D.
Anthony Grafsky
Hugh Hagan, M.D.
Nicole Hale
Daniel Harrington, M.D.
Ellen Harvey
Marcia Hastings

Andrea Henson
Doug Henson
Kelly Howard
Debbie Huddleston
Paul Hudgins
Phyllis Irvine
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Karen Kuehl, M.D.
Karen LaFon
Bruce Long, M.D.
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Tara Mauro, D.O.
Elizabeth McCuin, M.D.
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Paul Stromberg, M.D.
Jon and Mary Beth Sweet
Kile Taylor
Mattie Tenzer
Glenn and Joanne Thornhill
Daniel Threlkel
Terry Tilley
Marguerite Underwood
Dale Clymer and Libby Wade
Dr. E. Mark Watts
Rob Way
Martha Webster
Susan Weiner
Patrice Weiss, M.D.
William White, Sr.
Helen Wilcox
Tom and Nancy Wilson
Teresa Wright

The Pillar Society \$100–\$499

Anonymous (4)
Paul Abramowitz
Helen Akers
Charles Aleshire
Terry Armstrong
Ndidi Azikiwe, M.D.
Pamela Bachmeyer
Christopher Baker, M.D.
Rand Ballard
David Barksdale
Lisa Barroso
Donald Beckner
Billy Belcher
Denise Hale Blakeney
Scott Blankenship
Steve and Rachel Blanks
Laurent Boetsch
Chan and Kae Bolling
John A. and Megan B. Bond
David Boyce
Donna Boyd
George and Kathy Broughman
Nancy and Stan Brown
Joel Buhyoff
Alan Burch
Donna Burke
Helen Butler
Sanam Campbell, M.D.
Kim Carter
Robert Carter, Jr.
Maria Chandler
David and Eunice Chen
Edward and Shu-Wang Chen
Lee and Cheng Yueh Chen
Yee-Chang and Manli Chen
Harvey and Margaret Cheng
Rebecca Conley
William Conlyn, III
Kenneth Conner
Robert Connolly
Joseph Corcoran
Ellen Dalton-Ward
Carolyn Dance
Robert Darnell, M.D.
Sherry and Steve Davidson
Julia Dill
Frances Dillon
James Dillon
Pauline Donato Lea
Antonio Donato, M.D.
Kevin Ducey, M.D.
Dale Dudley

Nancy Duffy
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We are committed to a common purpose of better patient care, better community health and lower cost.

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Courage — Doing what's right for our patients without question

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Salem
Christiansburg

Carilion Clinic is a tax-exempt health care organization headquartered in Roanoke, Virginia. Through our comprehensive network of hospitals, primary and specialty physician practices, and complementary services, we provide exceptional care for nearly 1 million Virginians and West Virginians.

Visit this link to learn more about our year in review:

[CarilionClinic.org/2017](https://www.carilionclinic.org/2017)

*Internal Medicine sites also present

WHERE YOU

WILL FIND US

MEDICAL SPECIALTIES

Adolescent Medicine
 Allergy & Immunology
 Bariatric Surgery
 Breast Surgery
 Cardiology
 Cardiothoracic Surgery
 Colon & Rectal Surgery
 Cosmetic Surgery
 Dentistry
 Dermatology & Mohs Surgery
 Diagnostic Radiology
 Emergency Medicine
 Endocrinology
 Family Medicine
 Foot & Ankle
 Gastroenterology
 General Orthopaedics
 General Surgery
 Geriatric Medicine
 Gynecological Oncology
 Hand & Upper Extremity
 Infectious Disease
 Internal Medicine
 Joint Replacement and Preservation
 Maternal Fetal Medicine
 Neurointerventional Radiology
 Neurology
 Neurosurgery
 Obstetrics & Gynecology
 Oncology
 Orthopaedic Spine Surgery & Scoliosis

Orthopaedic Trauma
 Otolaryngology
 Pain Management
 Palliative Medicine
 Pediatric & Adolescent Gynecology
 Pediatric Allergy & Immunology
 Pediatric Behavioral Health
 Pediatric Cardiology
 Pediatric Child Development
 Pediatric Dentistry
 Pediatric Endocrinology
 Pediatric Gastroenterology
 Pediatric Hematology & Oncology
 Pediatric Neurology
 Pediatric Orthopaedics
 Pediatric Otolaryngology
 Pediatric Pulmonology
 Pediatric Surgery
 Pediatrics
 Physical Medicine & Rehabilitation
 Plastic & Reconstructive Surgery
 Psychiatry & Behavioral Medicine
 Pulmonary Medicine
 Reproductive Medicine & Fertility
 Rheumatology
 Sleep Medicine
 Sports Medicine
 Surgical Oncology
 Therapy and Rehabilitation Services
 Trauma/Surgical Critical Care
 Urogynecology
 Urology
 Vascular Surgery

HOSPITALS

Tertiary Care Centers

Carilion New River Valley Medical Center
 Carilion Roanoke Memorial Hospital

Specialty Care Hospitals

Carilion Children's Hospital
 Carilion Clinic Saint Albans Hospital

Community Hospitals

Carilion Franklin Memorial Hospital
 Carilion Giles Community Hospital
 Carilion Roanoke Community Hospital
 Carilion Stonewall Jackson Hospital
 Carilion Tazewell Community Hospital

MAJOR OUTPATIENT CENTERS

Institute for Orthopaedics and Neurosciences
 Riverside Center

*Internal Medicine sites also present



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