



BUILDING
THE FUTURE
OF CARE



MOVIE MAGIC

Elias Dalton, 13, watches Avatar during an MRI scan using goggles funded by Child’s Play Charity, the Foster Family Foundation, and an anonymous donor. The goggles let children watch movies during scans, easing anxiety and often avoiding anesthesia. For Elias, who has tuberous sclerosis and has needed annual MRIs since age 5, the impact has been profound.



Scan the QR code
to read more.

On the cover: Carilion’s Reaching Far, Caring Close campaign for the new Carilion Taubman Cancer Center highlighted the strength and spirit of pediatric cancer patients. Pictured here are (clockwise from top left) Bob, Eliza, and Jeremiah, shown on stage with his father, Bradley, at Roanoke’s Freedom Festival.



This year’s philanthropy impact report celebrates historic milestones of the past year and more—milestones you’ve made possible. Because of you, we are Building the Future of Care for our region.

Building the Carilion Taubman Cancer Center, after completing a record-breaking \$105 million campaign—and immediately setting our sights even higher.

Building new partnerships by welcoming more than 2,000 new donors into the Carilion family that will dramatically expand the reach of philanthropy to fund vital, mission-driven services that would not otherwise be available in our community.

Building Carilion Clinic’s reputation as a charity of choice for philanthropists who want to invest in healthier families and stronger communities.

This extraordinary momentum began with leadership generosity. CEO Emeritus Nancy Howell Agee and her husband planted the seed in 2019 with their \$1 million gift, followed by the transformational \$25 million commitment from former U.S. Ambassador Nicholas F. Taubman and Eugenia L. Taubman. Their vision, combined with the generosity of thousands of others, is rapidly bringing our new Carilion Taubman Cancer Center from dream to reality.

Our cancer center will transform care for the growing number of patients in our region facing cancer—expanding access to advanced treatments, accelerating research and innovation, and surrounding patients and families with compassionate, comprehensive support close to home.

We are deeply grateful to the cancer survivors and families who shared their stories, to Carilion employees who gave so generously, and to community members who rallied behind this vision in unprecedented ways. We also thank our campaign cabinet and foundation board for their steadfast leadership during this historic effort.

Most of all, we thank you. Your generosity is a powerful testament to the spirit of our region. Together, we’re building a healthier future.

With gratitude,

Steve Arner
President and Chief
Executive Officer
Carilion Clinic

Robert G. Bennett
Chairman
of the Board
Carilion Clinic Foundation

2025 BY THE NUMBERS

The Carilion Clinic Foundation is a 501(c)(3) organization that inspires, seeks, secures, and stewards philanthropic resources to enhance care for patients of Carilion Clinic. The health system pays all administrative expenses so 100% of every gift goes directly to support our patients and caregivers.

\$15.1 MILLION
TOTAL GIFTS

2,132
DONORS

\$113+ MILLION TOTAL ASSETS	\$518,085 GIVEN BY CARILION EMPLOYEES	\$46.8 MILLION ENDOWED ASSETS
131.4% 7-YEAR ENDOWMENT GROWTH	38 ENDOWED FUNDS	\$15.1 MILLION ENDOWED SCHOLARSHIPS

ANNUALIZED RETURNS	1 YEAR	3 YEARS	5 YEARS	10 YEARS
CARILION CLINIC FOUNDATION PORTFOLIO	16.6%	17.1%	13%	9.5%
BENCHMARK	11.4%	15.6%	7.9%	7%

The above data, as of Sept. 30, 2025, compares the Foundation’s return with the blended benchmark return of 60%/40% - MSCI ACWI/Barclay’s Aggregate.

MOMENTS OF IMPACT

Every gift tells a story of hope, healing, and the power of community. Through donor generosity, the Carilion Clinic Foundation provides resources that transform care for patients and families, support our staff, and advance programs that make a lasting difference.

SUPPORTING TRANSPLANT PATIENTS

Steve Morgan, MD, Carilion senior vice president and chief medical information officer, established the **Ellen Crawford Morgan Transplant Patient Care Endowment** in memory of his late wife, who passed away from kidney disease in 2024. The endowment will support the related social and medical needs of patients undergoing kidney transplants at Carilion when our program begins in 2026.



FASTER DIAGNOSES, BRIGHTER FUTURES

With a generous gift from Stewart and Mary Lou Bruce and other donors, Carilion Children’s Neurology Clinic will add a second state-of-the-art electroencephalography (EEG) room to reduce wait times and improve diagnoses of suspected brain disorders in children. In addition to upgraded imaging technology, the EEG room will include full-body video monitoring, further improving diagnoses and helping guide treatment decisions.

HONORING A LEGACY OF CARE

Dawn Long established the **Dr. Bruce Long Patient Care Endowment Fund** in memory of her husband, a Carilion surgical oncologist and physician advisor who worked to streamline care for complex patients. The fund helps cancer patients under Carilion’s care access needed medical services, equipment, and support.



CREATING SPACES THAT HEAL

Our newly opened Cardiovascular Institute (CVI) at Carilion Roanoke Memorial Hospital features the work of local artists thanks to the generosity of donors, who came together at a unique preview and sponsorship event, raising \$179,000 toward 22 works of art that reflect the natural beauty and culture of our region.

For more information or to make a gift, visit **CarilionFoundation.org**

THE ART OF HEALING

PATIENT CARE EXTENDS
BEYOND MEDICINE

The **Dr. Robert L. A. Keeley Healing Arts Program**, founded in 2012 with gifts in honor of the beloved thoracic surgeon, uses visual, performing, and literary arts to create restorative, calming environments for patients, staff, and our communities.

The positive influence of creative arts experiences on emotional and physical well-being is widely understood. Now, a growing body of research also shows they improve health outcomes.

“Participating in art provides a means of self-expression, improves neuroplasticity, and reduces stress and anxiety, helping people build low-cost, low-risk habits that lead to better wellness,” says Lisa Linger, Healing Arts program manager.

Through rotating art exhibits like an annual employee art show, creative workshops, and performances by local artists and writers, the program brings vibrancy and connection to Carilion’s spaces, complementing donor-funded art installations such as those in Carilion Roanoke Memorial Hospital’s new Crystal Spring Tower.

Artists-in-residence further deepen the program’s impact by engaging patients in shared creative experiences such as music, poetry, painting, and other visual arts. The artists’ work extends into the community through offerings at Melrose Plaza, a community resource center in Northwest Roanoke, which opened in 2025, and Carilion’s Morningside Urban Farm in Southeast Roanoke.

For more information or to make a gift, visit **CarilionFoundation.org/healing-arts**



The Dr. Robert L. A. Keeley Healing Arts program brings creative events like the Fall Festival of Light to Carilion’s Morningside Urban Farm. Artist-in-Residence Jane Gabrielle and advisory committee member Dan Keeley, son of the program’s namesake, alongside “Coco,” a community-made bluebird puppet.

DONOR SPOTLIGHT

Tom and Mary Evelyn Tielking share a lifelong passion for learning and the arts. Tom, a retired civil engineering professor, and Mary Evelyn, the daughter of a concert percussionist who was raised in a home filled with music and dance, moved to the Roanoke area from Texas in 1999.

Devoted arts supporters, the Tielkings, through a gift to the Carilion Clinic Foundation, helped expand Carilion’s Dr. Robert L. A. Keeley Healing Arts Program in 2012 to include artists-in-residence.

Through their philanthropy, they continue to provide vital support for artists while bringing healing and humanity to Carilion spaces and communities.



HELPING STARTS AT HOME

EMPLOYEES' GENEROSITY HELPS PATIENTS AND EACH OTHER

When Megan and Mac Foster found out they were expecting, they were ecstatic. But joy soon turned to sorrow when their daughter, Poppy, arrived stillborn.

Stillbirths are rare, affecting less than 1% of all pregnancies in the U.S. Megan, a nursing unit director at Carilion Roanoke Memorial Hospital, learned a genetic blood-clotting disorder contributed to their loss.

To help other families honor their stillborn child, the Fosters raised more than \$7,000 toward the purchase of a Caring Cradle, the latest generation cooling bassinet that allows grieving parents to spend more time with their baby.

In 2025, it made a difference for 48 families grieving the loss of their child.

Such selfless acts of compassion are a hallmark of Carilion employees, who also stock clothes closets for needy patients, fund hotel stays for out-of-town patient families, and give generously each year to help colleagues weather unexpected hardships.



Carilion nurse Megan Foster affixes a small plate to the cooling bassinet she and her husband, Mac, helped purchase in memory of their daughter for Carilion Roanoke Memorial Hospital's Labor and Delivery unit. They are pictured here with their 2-year-old son, Lincoln.



GENEROSITY IN ACTION

Every gift, event, and act of kindness makes a lasting impact on the health and well-being of our community. From inspiring radiothons to grassroots fundraisers, our partners and supporters came together in remarkable ways to advance care at Carilion Clinic.



TUNE IN FOR MIRACLES

Radiothons on Wheeler Enterprises' stations Q99 WSLQ and WSLC 94.9 Star Country raised more than \$353,000 in 2025 for **Children's Miracle Network** benefiting Carilion Children's and continuing a proud two-decade tradition.



VIRGINIA'S FIRST SAFE HAVEN BABY BOX

With **Children's Miracle Network** support, Carilion Children's Hospital installed Virginia's first Safe Haven Baby Box, providing a safe way to anonymously surrender a newborn.



A WIN FOR BREAST CANCER CARE

The **Kay Yow Foundation** awarded a \$25,000 grant to support transportation and lodging for Carilion mammogram patients in need, as Carilion employees touched by breast cancer were honored during a center-court ceremony.



HOKIE ASSISTS PAY IT FORWARD

Member One's Hokie Assists program turned every assist during Virginia Tech's 2024-2025 basketball season into a donation, resulting in \$5,000 for Carilion Children's.



SERVING HOPE BEYOND THE COURT

Radford High School's girls volleyball team raised more than \$5,500 through their **Dig Pink** initiative for patients experiencing lymphedema after breast cancer treatment.



COMMUNITY ON THE MOVE

BAPS, the local chapter of a global charity, hosted their annual Walk/Run in downtown Roanoke, raising \$3,500 for the Carilion Taubman Cancer Center.

SPIRIT HALLOWEEN MAKES HOSPITALS LESS SCARY

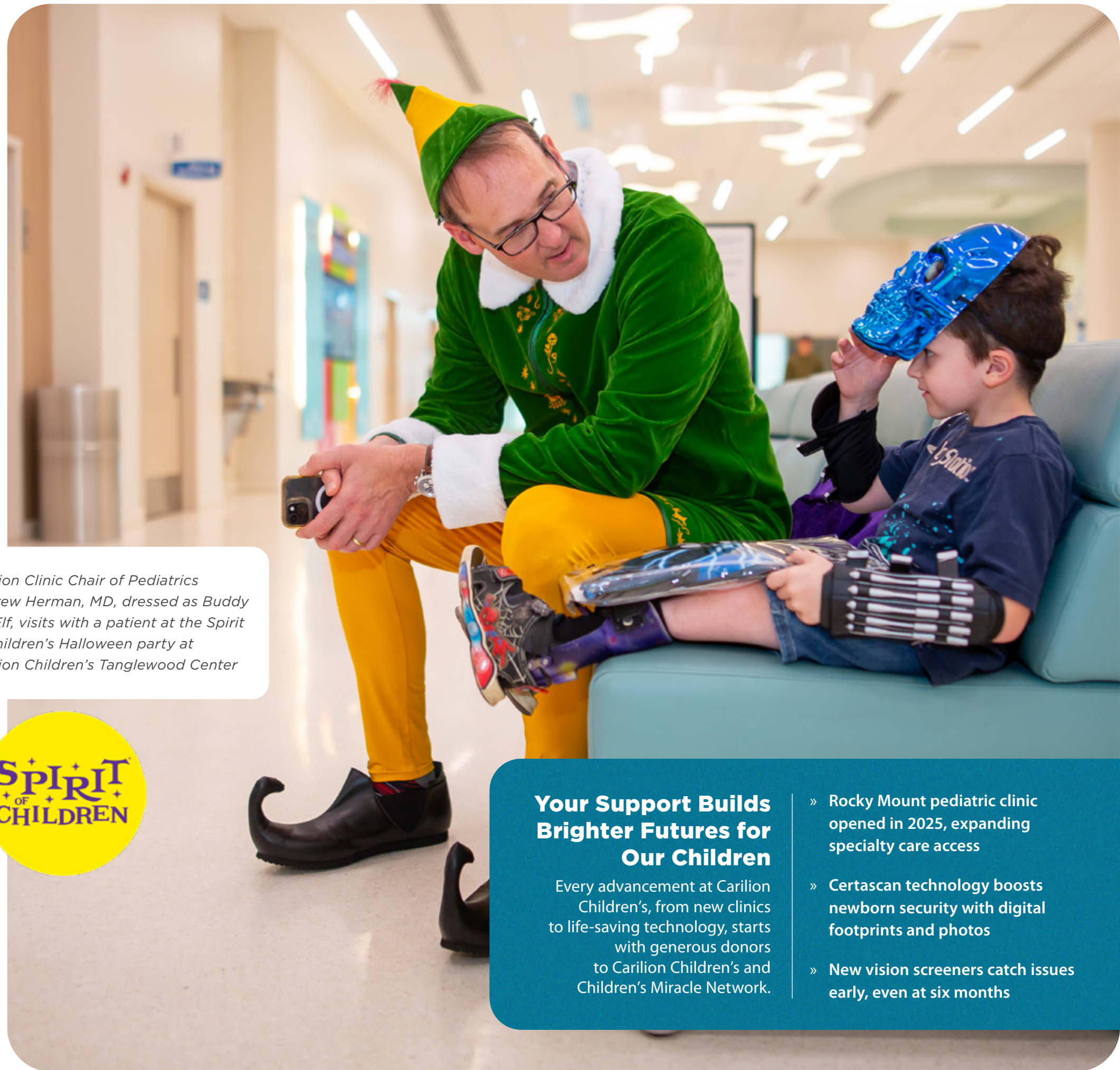
Carilion partnered with Spirit Halloween's philanthropic arm, Spirit of Children, to make hospitals less scary for kids. Customers of the national costume retailer in Southwest Virginia donated more than \$46,000 to support Carilion Children's Child Life program, which used the funding to place Xbox video gaming systems in every inpatient room at Carilion Children's.

"Being in the hospital, especially as a young child or teen, can be very challenging," says Sarah Kress, child life specialist at Carilion Children's. "One of the best ways we can support them is by normalizing the environment. Activities like video games bring fun, joy, and connection in an intimidating environment, helping us improve the patient and family experience."

In addition to collecting donations, Spirit Halloween also supports Carilion Children's Child Life program by throwing a Halloween party where kids can pick out costumes and enjoy crafts.

For more information or to make a gift, visit CarilionFoundation.org/childrens

Carilion Clinic Chair of Pediatrics Andrew Herman, MD, dressed as Buddy the Elf, visits with a patient at the Spirit of Children's Halloween party at Carilion Children's Tanglewood Center



Your Support Builds Brighter Futures for Our Children

Every advancement at Carilion Children's, from new clinics to life-saving technology, starts with generous donors to Carilion Children's and Children's Miracle Network.

- » Rocky Mount pediatric clinic opened in 2025, expanding specialty care access
- » Certascan technology boosts newborn security with digital footprints and photos
- » New vision screeners catch issues early, even at six months



A SWEET PARTNERSHIP

At Dairy Queen, ice cream does more than satisfy a sweet-tooth—it helps support children and families at Carilion Children’s. As a long-standing Children’s Miracle Network corporate partner, Dairy Queen locations across Southwest Virginia raise funds year-round to provide critical equipment, child-life services, and therapy programs for patients and families.

In 2025, regional Dairy Queen locations raised more than \$220,000, with 100% of funds staying local to support Carilion Children’s.

Signature initiatives such as Miracle Treat Day and Dip it for Kids transform everyday purchases into meaningful acts of giving, with a portion of each Blizzard or dipped cone sold supporting patient care, comfort, and healing. Many locations further elevate their impact by hosting additional fund-raising events, including standout efforts by Rocky Mount.

“Our 41-year partnership with Dairy Queen is extraordinary,” says Macy Ware, CMN director at Carilion. “Their unwavering commitment fuels lifesaving care and ensures we can deliver miracles to children and families in our community every single day.”



Partners for Kid’s Health

Corporate partners are essential to the mission of Children’s Miracle Network. By joining forces with generous donors and our network of children’s hospitals, these businesses help ensure every child has access to lifesaving and life-changing care.

7-Eleven | 7 Brew | Ace Hardware
Bojangles | Credit Unions for Kids
Dairy Queen | Great Clips | Love’s Travel Stop
Ollie’s Cares | Panda Express | RE/MAX
Sam’s Club | Speedway | Valvoline
Walmart

Reaching Far, Caring Close

CARILION CAMPAIGN SURPASSES \$100 MILLION

LEADERSHIP GIFT EXPANDS VISION FOR
CANCER CENTER AS A DESTINATION FOR CARE

Carilion Clinic's *Reaching Far, Caring Close* campaign to build the Carilion Taubman Cancer Center launched publicly in July 2025 with \$96 million toward its \$100 million goal. We surpassed the goal just four months later, raising \$105 million.

Scan the QR code to watch how our community
helped surpass \$100 million and what comes next.



Former U.S. Ambassador Nicholas F. Taubman, left, joins Carilion Clinic CEO Steve Arner to announce a \$17.5 million leadership gift to advance proton therapy and world-class cancer care at Carilion. The gift from Taubman and his wife, Jenny, kicked off the next phase of the campaign. The cancer center is being named after the Taubmans, who previously gave \$25 million toward the project.

6,409

Donors

\$7.7 million

Raised by Employees

\$105.6 million

Total Raised

CAMPAIGN CABINET

Honorary Campaign Chairs

The Honorable Steve Agee
and Nancy Howell Agee

Cristina and Zach Agee

Mary Ann Cartledge
and George Cartledge Jr.

Ambassador Nicholas F. Taubman
and Mrs. Eugenia L. Taubman

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Ab Boxley

Campaign Co-Chairs

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George Logan

Mary Ann and Matt Miller

Joe Moskal, MD

Garry Norris

Mark Pace

Raymond Smoot

Jon Sweet, MD

Jim Thompson

David Wine

Mike Wise*

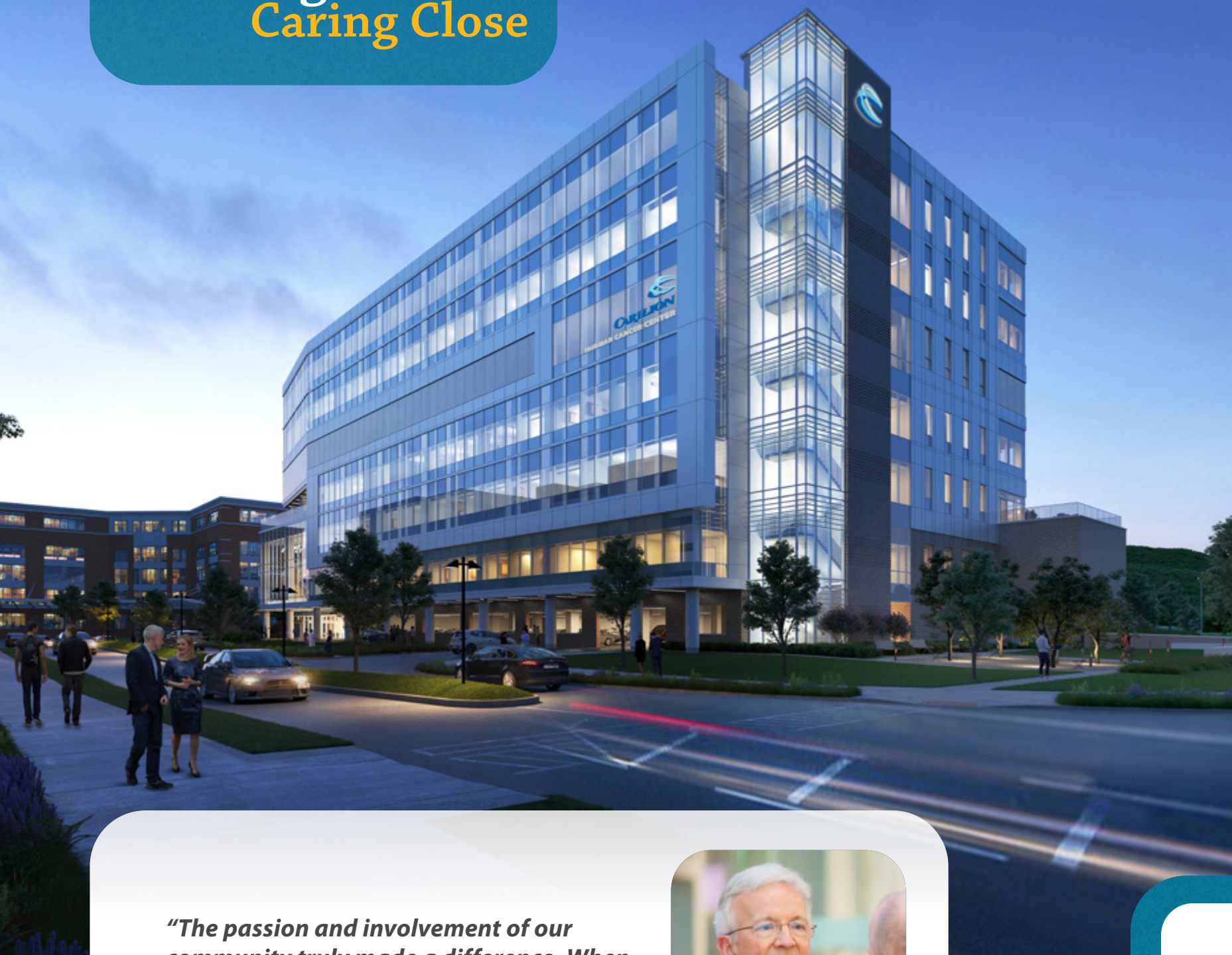
*In memoriam

Join Us in This Transformative Mission

Your support is crucial to
bringing this vision to life.
Together, we can create a
legacy of healing and
innovation that will impact
generations to come.

For more information, contact
**Ralph Alee, vice president
for philanthropy,**
rwalee@carilionclinic.org
or 540-224-4746

Reaching Far, Caring Close



"The passion and involvement of our community truly made a difference. When people come together, the impact on patients and families is profound."
~ Ab Boxley, Campaign Cabinet Chair



COMMUNITY SUPPORT

BRINGS THE LATEST CANCER CARE CLOSER TO HOME

Through public displays of support and creative fundraisers, more than 6,000 individuals and organizations have played a vital role in making the Carilion Taubman Cancer Center a reality.

Among the most prominent champions have been the center's general contractors, Robins & Morton Branch Builds, whose Building a Cure campaign began at Carilion and over the past two years raised more than \$108,000 through employee talent shows.

And, in a bold display of public support for cancer survivors, building partners EC Pace and Carter Machinery supplied a pink excavator and dump truck for the construction kickoff. The equipment remained on site as work continued.

Support of our new cancer center extended beyond the construction site:

- » More than 20 Lions Clubs across western Virginia and Lions Club International raised \$180,000 for a children's multipurpose room.
- » Virginia Tech student Conner Price, who lost his father to leukemia in 2017, hosted the Jason Price All-In for Cancer poker tournament in his honor, raising \$4,417 to support oncology staff education and programs.
- » Bank of Botetourt donated a Steinway Spirio player piano for the lobby to lend to the center's environment of comfort and healing.



Community support remains essential to bringing the full vision of the Carilion Taubman Cancer Center to life. Scan the **QR code** or visit **CarilionFoundation.org/givetocancer** to learn how your gift can help advance world-class cancer care close to home.

Reaching Far, Caring Close



KENT GREENAWALT DRIVES EXPONENTIAL IMPACT

Having witnessed the impact of cancer on his own family, Foot Levelers, Inc. CEO and Carilion Clinic community partner Kent Greenawalt issued a \$2 million matching challenge for Carilion's *Reaching Far, Caring Close* campaign. He viewed the challenge as a way to encourage others to improve patients' chances, saying, "Sometimes you can't fix cancer, but you can load the deck so the odds are in your favor. That's why this is important." Within two days, his leadership and passion inspired others to accept the challenge, generating more than \$4 million in new and increased support for the Carilion Taubman Cancer Center.



LIFE RING FOUNDATION

ADVANCES PEDIATRIC
CANCER CARE

The Life Ring Foundation made pediatric cancer a focus after co-founders Kelly and Jessica Woolwine's daughter, Charlotte, was diagnosed in 2018 at age 3 with a rare liver cancer. The experience inspired the Foundation's Fighting Kids' Cancer initiative, which seeks to improve pediatric hematology and oncology care in Southwest Virginia.

The Life Ring Foundation's \$4 million pledge and program partnership with Carilion Clinic is helping to advance our vision to enhance specialized, compassionate care close to home for children and families in the region.



Life Ring Ambassadors, from left: Tripp Poats, Aspen Franklin (with sister, Jovie), Juanita Prada, and Charlotte Woolwine.

HELP US BRING PROTON THERAPY HOME

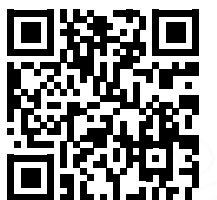
Carilion Clinic is launching the next phase of cancer care at the Carilion Taubman Cancer Center with a bold goal—to raise \$50 million to bring revolutionary proton therapy to Southwest Virginia and build the specialized wing to house it.

Thanks to the extraordinary generosity of former U.S. Ambassador Nicholas F. Taubman and Eugenia L. Taubman, whose \$17.5 million leadership gift set this effort in motion, this vision is becoming a reality. Their commitment has inspired others to step forward in support, building strong momentum toward the goal.

Proton therapy is a highly precise form of radiation that targets tumors while minimizing damage to surrounding healthy tissue and is especially helpful for children whose growing bodies are more sensitive to radiation.

By bringing proton therapy to Roanoke, we will keep families closer to home, and become a destination cancer center for patients across Virginia and the surrounding states.

LEARN MORE



DONORS

Thank you to our many generous supporters who made donations to the Reaching Far, Caring Close campaign since it began in November 2019 through December 2025.

Gifts of \$1,000,000 and higher

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The Hon. G. Steven and Nancy Howell Agee
Julie and Ab Boxley
Beirne Carter Foundation
Christopher and Julie Carey
Children’s Miracle Network
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Life Ring Foundation
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Diane Rosenberg
Sam & Marion Golden Helping Hand Foundation
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Maury Strauss*
The Honorable Nicholas F. Taubman and Eugenia L. Taubman

Gifts of \$100,000 to \$999,999

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Glen and Marsha Combs
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Dennis R. and Elaine M. Cronk
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Sarah Plymale*
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Truist Foundation
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Gifts of \$10,000 - \$49,999

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Dr. Ryan and Ashley Harris
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Todd and Anne Hearp
Ben and Kristy Hill
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Leonard Horner
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Continuing their extraordinary commitment to the Carilion Taubman Cancer Center, which bears his family's name, former U.S. Ambassador Nicholas F. Taubman, center, signs a \$17.5 million pledge, building on the \$25 million gift he and his wife gave earlier, to support bringing proton therapy to the region. He is joined by Carilion Clinic President and CEO Steve Arner, left, and Carilion Clinic Executive Vice President and Chief Legal Officer Nick Conte.

Join us in shaping the future of cancer care in Southwest Virginia:

CarilionFoundation.org/cancer-campaign

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